



**Mid-Coast Solid Waste Corporation
Rescheduled Board of Directors Meeting
December 30, 2020 – 6:30 p.m.**

Agenda

This meeting will be held via teleconference through Zoom and streamed at:
www.youtube.com/TownofCamdenMaine.

Additional information from the December 16, 2020 Board of Directors meeting can be found at:

https://www.youtube.com/watch?v=GGQOMe9lu_M

1. **Public & Director Comments** (*please limit public comment to non-agenda items*)
2. **Review and Approval of October 29, 2020 Meeting Minutes**
Review and Approval of December 16, 2020 Meeting Minutes
3. **Facility Manager Report**
4. **Vote to Approve Municipal Solid Waste Disposal Contract**
5. **Vote to Approve Fiscal Year 2022 Mid-Coast Solid Waste Corporation Budget**
 - a) **Motion to reallocate funds from Equipment Replacement Reserve to Facility Improvement Reserve**
6. **Adjourn**



**MIDCOAST SOLID WASTE CORPORATION
BOARD OF DIRECTORS MEETING
OCTOBER 29, 2020**

MEMBERS PRESENT: Bob Falciani (Chair) – Camden, Denise Munger – Rockport, Keryn Laite (Vice-Chair) – Lincolnville, Brian Powers, Jr – Hope, Wendy Pelletier – Hope

MEMBERS ABSENT: Debra Hall – Rockport, Alison McKellar (Treasurer) – Camden

REPRESENTATIVES PRESENT: Michael Martunas, Manager MCSWC

Bob Falciani, Chair, called the Annual Meeting to order at 7:44 pm.

A. PUBLIC & DIRECTOR COMMENTS:

Chair Falciani opened a discussion on meeting safely under COVID-19 protocols. Highlighting issues including the size of the meeting room, regulations being imposed and trying to involve the public are considerations. Falciani will contact the membership via email for feedback on zoom or in-person meetings and report back to the membership regarding the next meeting format.

B. APPROVE MEETING MINUTES OF August 26, 2020:

Chair Falciani entertained a motion to approve the minutes of August 26, 2020. Brian Powers moved to approve the minutes as presented. Laite seconded. Roll call vote: Aye's: Pelletier, Laite, Munger, Powers & Falciani. No's none. Motion passed unanimously.

C. FACILITY MANAGER REPORT:

Chair Falciani asked the membership if there were any questions or comments on the Manager's report presented in the packet. There was none.

Martunas provided brief comments on the development of regular Safety Committee Meetings and provided some sample topics. Powers asked if volume of debris/trash coming to the facility had increased or decreased due to the pandemic. Martunas stated there has been no decrease in volume to date.

D. ELECTION OF OFFICER OF THE CORPORATION – Secretary:

Chair Falciani provided condolence remarks on the recent passing of board member David Barrows who represented the Town of Lincolnville. Laite offered to fill the position of Secretary for the time being until the Lincolnville Select Board provides an update.

Brian Powers nominated Keryn Laite for the position of MCSWC Board of Director Secretary. Pelletier seconded the nomination. With no further nominations, a roll call vote was taken: Aye's: Munger, Pelletier, Falciani, Powers and Laite. No's none. Motion passed unanimously.

E. MCSWC Directors Meeting change to Bi-Monthly Format:

Falciani proposed the MCSWC Board of Director Meeting be held on a bi-monthly basis. Falciani added this does not preclude having special meetings when needed. Pelletier asked if the December budget meeting should be held earlier. Falciani confirmed a meeting date of December 16, 2020 at 6:30 pm to review budget. Falciani reviewed the following processes that will still take place on a monthly basis.

- 1) Facility Managers Report will continue to go out. Martunas said he would retain the same email schedule and send it out on the third Friday of the month along with current financial reports.
- 2) Falciani cited the next Board Meeting as December 16th, after which the bi-monthly schedule will move forward. Kwiatkowski will send out a calendar.
- 3) Laite supported bi-monthly meetings and commented the schedule would free up time for individual committee work.

F. FINANCIALS: Falciani noted the financials provided brought the company through to quarters end. There was no discussion.

G. EXECUTIVE SESSION: CONTRACTS, PERSUANT TO 1 M.R.S.A § 405 (6)(D):

Chairman Falciani closed the regular Board meeting and entered into Executive Session at 6:55 pm pursuant to 1 M.R.S.A § 405 (6)(D).

Chairman Falciani adjourned the executive session at 7:35 pm and return to the regular Board of Directors Meeting.

H. ADJOURN:

As there was no additional business before the Board, Chairman Falciani motioned to adjourn at 7:35 PM. Motion passed unanimously.

Respectfully Submitted,

Beth Kwiatkowski
Recording Secretary

If there are any questions regarding the decisions made at the meeting please refer to the meeting video.

SCHEDULED MEETINGS:

Board of Directors Meetings:

December 16, 2020 Meeting, 6:30 pm at the French Conference Room in Camden, ME

Finance Committee Meeting: November 10, 2020 – Rockport Town Office



**MIDCOAST SOLID WASTE CORPORATION
BOARD OF DIRECTORS MEETING
December 16, 2020**

MEMBERS PRESENT: Debra Hall – Rockport, Denise Munger – Rockport, Keryn Laite (Vice-Chair) – Lincolnville, Brian Powers, Jr – Hope, Wendy Pelletier – Hope, Alison McKellar (Treasurer) – Camden

MEMBERS ABSENT: Bob Falciani (Chair) – Camden

REPRESENTATIVES PRESENT: Michael Martunas, Manager MCSWC

Keryn Laite, Vice Chair, called the Meeting to order at 6:36 pm.

A. PUBLIC & DIRECTOR COMMENTS:

Laite opened a discussion on the lack of notice for the current meeting scheduled. Hall made suggestions for the possibility of moving forward with the meeting involving voting and holding the Executive Session listed on the meeting agenda. Laite polled the members present who agreed to hold the executive session and a budget workshop, but to postpone the business meeting until sufficient notice of the meeting is provided to the public and press. ***The membership agreed by unanimous agreement to reschedule the business meeting, held via teleconference on Zoom, to December 23, 2020 at 6:30 pm.*** McKellar asked that the workshop for the budget be held prior to the allowable Executive Session due the livestream recording schedule. Additionally, a link to the current meeting will be included in the next agenda for reference to the workshop.

B. WORKSHOP: A workshop on the Fiscal Year 2021-2022 budget took place beginning at 6:48 pm.

A video of the meeting is available at https://www.youtube.com/watch?v=GGQOMe9lu_M

C. EXECUTIVE SESSION: CONTRACTS, PURSUANT TO 1 M.R.S.A § 405 (6)(D):

Vice Chair Laite entertained a motion to enter into Executive Session at 7:40 pm. ***Brian Powers motioned to close the workshop and enter into executive session. Pelletier seconded. Discussion followed, Hall asked that Powers include the heading for the executive session in the motion. Brian Powers amended his motion to enter into executive session pursuant to 1 M.R.S.A § 405 (6) (D). Pelletier's second stood. Motion passed unanimously.***

Vice Chair Laite entertained a motion to end executive session and return the regular meeting. ***Wendy Pelletier motioned to adjourn executive session at 8:25 pm and return to the regular Board of Directors Meeting. McKellar seconded. Motion passed unanimously.***

H. ADJOURN:

As there was no additional business before the Board, Debra Hall motioned to adjourn at 8:27 PM. Powers seconded. Motion passed unanimously.

Respectfully Submitted,

Beth Kwiatkowski
Recording Secretary

If there are any questions regarding the decisions made at the meeting please refer to the meeting video.

SCHEDULED MEETINGS:

Board of Directors Meetings:

December 23, 2020 Meeting, 6:30 pm via Teleconference on Zoom



**MID-COAST SOLID WASTE CORPORATION BOARD OF DIRECTORS MEETING
MANAGERS REPORT: 12-16-2020**

FACILITY UPDATES:

SAFETY:

In response to the COVID-19 pandemic, MCSWC has developed operational policies and procedures, in accordance with the Maine CDC and Governor Mill's guidelines, to protect the health and safety of MCSWC employees and the community. The use of face masks and social distancing is required at the facility. MCSWC requires all employees to wear face coverings/masks while on duty and observe social distancing. The Main Office and breakrooms are limited to only 3 people at a time and face coverings are required at all times.

MCSWC is still currently operating under a single employee shift model, however a 2-shift strategy for the facility has been developed. If required MCSWC will switch to the 2-shift model in an effort to ensure the health and safety of the employees and the community. This model, however, is only successful if Recycling collection is temporarily restricted, as it was earlier in the year.

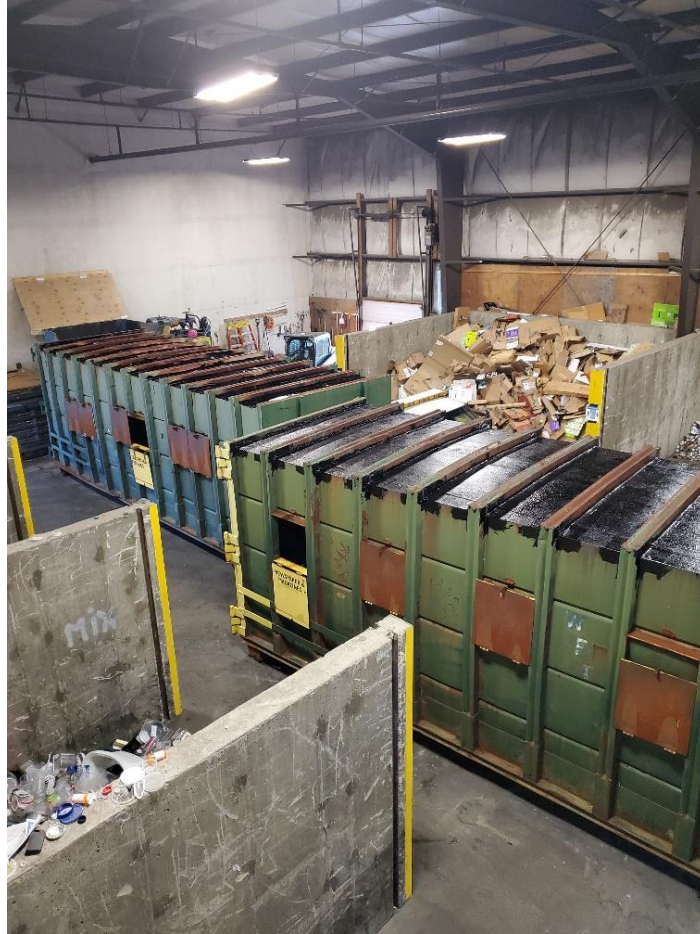
Cardboard recycling and collection will, however, remain open. Cardboard materials are very problematic for the MSW compactors and often cause plugging of the hoppers and containers. Therefore, MCSWC will continue to accept cardboard in the recycling containers.

Universal waste will continue to be collected at the facility.

MCSWC Management is taking all necessary precautions to keep the health and safety of MCSWC employees and the community safe.

TRANSFER FACILITY:

In December the facility began making temporary repairs to the recycling collection containers. The containers are 40+ years-old and contain cracks and holes that allow precipitation to leak through. This is problematic during the winter months as the recycling materials, notably paper and cardboard, freeze inside the containers. MCSWC is applying sealant to the roofs of the containers to prevent precipitation from entering.



In December MCSWC began a landscaping/cleanup project around the blue metal building and the edge of Jacobs Quarry. The project will continue into the Spring of 2021 and eventually include the replacement of the chain link fencing at the edge of the quarry.



MCSWC accepts small quantities used motor oil from the member community residents, however, the facility may also receive other petroleum products such as gasoline or unlabeled/unidentified

materials. In order to properly store these materials prior to disposal MCSWC has purchased a spill containment pallet and hazardous waste storage locker. These items will be stored in the universal waste building and monitored under the facility's SPCC plan. MCSWC has contacted a licensed disposal company to establish a routine disposal schedule.



LANDFILL OPERATION AND LEACHATE MONITORING:

The new monitoring well installed in May to replace the damaged piezometer B-4 continues to provide reliable leachate level data. Leachate level within the landfill is currently below the target elevation of 98 ft. (96.19' on 12/4). To-date in December – 184,293-gallons discharged. ~\$1,527.00

A new flow meter was installed in December. This meter replaced a 30+ year-old meter. The new meter is used to monitor the flow of leachate discharged to Camden.



On December 4th MCSWC received a Targeted Inspection Report from the Maine Department of Environmental Protection (MEDEP). The report detailed the findings of a facility site inspection on September 24, 2020. The facility was found to be in full compliance with applicable regulations and requirements. The report included one (1) recommendation; re-seed and monitor vegetation growth on the new intermediate cover on the western edge of the landfill. MCSWC will address this recommendation the Spring 2021.



MCSWC is continuing to divert mattresses, box springs, and cushions from the landfill. MCSWC has prepared an area adjacent to the brush collection area for mattress diversion. In addition, MCSWC will continue to track mattress diversion costs separately, similar to sheetrock and scrap metal so costs can be accurately tracked.



ADMINISTRATIVE:

As noted under the Safety section, MCSWC continues to develop, revise, and implement policies and procedures to reduce the exposure and promote the safety of all MCSWC employees and the community. Continued focus on updating the MCSW safety and operational manuals and training programs. These include:

- Covid-19 related policies and SOPs
- Health and Safety Manual
- Operator Training Program
- Job Hazard Analysis Forms

MCSWC hired a new full-time Operator on December 1st. The Operator's primary role will be Gate House and Recycling Attendant. This Operator is interested in all positions at the facility, including Equipment Operator, and will be cross-trained in all departments in the coming months. MCSWC is very pleased to welcome this ambitious and attentive new team member.

FINANCIAL

To date, MCSWC finances remain positive with no glaring discrepancies for any expense or revenue line item. Bottom line YTD – Expenses = \$877,095 Revenues = \$1,219,158

MCSWC FY21-22 Budget: The Finance Committee met on November 30th to discuss the MCSWC FY22 budget. The draft budget is complete however additional information from the FY20 financial audit will be required to finalize the FY22 budget. The Finance Committee will discuss the FY22 budget as an agenda item during the December Board meeting.

BOARD INFORMATION:

The following information is intended to keep the Board apprised of projects completed or in development at MCSWC. This is for information only and not intended to be agenda items open for discussion at this time.

MCSWC FYE20 Financial Audit: W.H. Brewer is currently working on the MCSWC FYE20 financial audit. Brewer has received information from the previous audit firm and obtained current financial files for review and evaluation. Brewer is on schedule to have the audit complete by the Dec. 31st deadline.

SOLID WASTE DISPOSAL AGREEMENT

AGREEMENT made and entered into and effective as of this 1st day of July, 2021 by and between the **MID-COAST SOLID WASTE CORPORATION**, having its principal place of business at 90 Union Street Rockport, Maine 04856, (hereinafter referred to as the "MCSWC"), and **WASTE MANAGEMENT DISPOSAL SERVICES OF MAINE, INC.**, a Maine corporation, and having its principal place of business at 357 Mercer Road, Norridgewock, Maine 04957, (hereinafter referred to as the "Contractor").

W I T N E S S E T H:

WHEREAS, the Contractor owns and operates a sanitary landfill and resource recovery facility in accordance with applicable laws of Maine;

WHEREAS, the MCSWC during the term of this agreement will provide to Waste Management Disposal Services of Maine, Inc. all residential and commercial Solid Waste (collectively known as "Acceptable Waste") generated within the MCSWC which are collected through the MCSWC's Transfer Station;

NOW THEREFORE, in consideration of the mutual covenants contained herein, the MCSWC and Contractor hereby agree as follows:

1. Definitions

- a. Disposal Site - A facility operated by Contractor, which will receive, and dispose of solid waste and is legally empowered to accept same.
- b. Acceptable Waste - Shall mean non-baled solid waste that is disposed of in the ordinary course by households or commercial establishments within the MCSWC, which shall not contain any Hazardous Waste, or Unacceptable Waste as defined and set forth on Exhibit A attached hereto.
- c. Special Waste - Shall mean any material, which is generated within the MCSWC and is classified as a "special waste" or "miscellaneous special waste" by Contractor or the State where the Disposal Site is located. Special waste or miscellaneous special waste must be subjected to analysis by a laboratory approved by Contractor. The results of the laboratory analysis will be reviewed by the Contractor and by the appropriate state agencies, before any decision can be made regarding its transportation or disposal.

Loads hauled by Contractor from the Transfer Station to the Disposal Site will be inspected periodically to ensure compliance with Contractor's "special waste" handling procedures.

- d. Nothing in the Agreement is intended to prevent the MCSWC from recycling those materials, which the MCSWC deems to be recyclable or otherwise interfere with the MCSWC recycling and source reduction programs.

2. Term

The duration of this contract will be for a period of three (3) years beginning July 1, 2021 and concluding on June 30, 2024. Upon mutual consent the parties may negotiate in good faith to extend this agreement for two (2) one (1) year periods unless sooner terminated as provided herein.

3. Operation

- a. The Contractor shall receive Acceptable Waste and approved Special Waste subject to the Disposal Site's permitted and operational availability. The Contractor may at any time refuse to accept any Hazardous Waste, any Unacceptable Waste, or any material, substance, or property, which in the judgment of Contractor will be harmful, unhealthy, unsafe, or in violation of any federal, state, or local statute or regulation applicable to the Site.
- b. Evidence that the Acceptable Waste brought to the Site is from outside the MCSWC is grounds for excluding the hauler from use of the Site, charging the MCSWC a separate fee in Contractor's sole discretion, or terminating this Agreement.

4. Compensation

The total charge to the MCSWC for the above services for each year shall be payable according to the following schedule.

- a. For the period July 1, 2021 through June 30, 2022, the MCSWC shall pay the following disposal fees for the material received at the Contractor's Commercial Entrance.

Municipal Solid Waste	\$65.00 per ton
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- b. Charges after the first year shall be increased annually at a fixed rate of 4.5% per year.
- c. The Contractor expressly reserves the right to charge and collect from the MCSWC an equitably apportioned share of the increased cost of operating the Site resulting from changes in federal, state or local law or regulation, governing the receipt, transportation, handling, or disposal of Acceptable Waste.
- d. Contractor shall maintain weighing facilities at the site, subject to the Disposal Site's permitted and operational availability, for the purposes of determining the total tonnage of acceptable waste delivered to the site by or on behalf of MCSWC. Each vehicle delivering waste to the site shall be weighed in and weighed out, and Contractor shall create and provide to the vehicle a weight slip for such waste, which are online at www.wmsolutions.com. Contractor shall maintain copies of all weight slips for a period of two years. MCSWC shall have the right to inspect and make copies of weight slips upon reasonable advance notice.

5. Charges, Payments Adjustments.

Contractor shall provide MCSWC with a monthly invoice for all tipping fees and any other amounts due from MCSWC for Waste deposited at the site under the terms of this Agreement during the calendar month preceding the issuance of the invoice. Weight slips are available online.

MCSWC shall pay for the services by the Contractor in accordance with the aforementioned charges within 30 days of the date of Contractors invoice. MCSWC shall pay a service charge on all past due accounts at a rate of 18% per annum. The Contractor may increase the charges to account for the following circumstances outside the control of the Contractor, changes in local, state or federal laws or regulation, imposition of taxes or fees and act of God such as floods, fires, war, or acts of terrorism, etc.

6. Compliance with Laws

The Contractor shall conduct operations under this Agreement in compliance with all applicable laws, rules, and regulations, provided however, that it is understood and agreed by the parties hereto that if the service contemplated under this Agreement should at any time during the term of the Agreement, for any reason whatsoever, become illegal and in contravention of duly enacted laws, rules, and regulations, the parties hereto shall be discharged of their obligations under this Agreement and have no further liability each to the other.

7. Indemnification

The Contractor shall indemnify and hold harmless the MCSWC and its agents and employees from and against all claims, damages, losses and expenses including reasonable attorney's fees to the extent arising out of or resulting from performance of the work, provided and to the extent that any such claim, damage, loss or expense is caused by the negligent or wrongful acts or omission of the Contractor or any of its officers, agents, employees, representatives, any one directly or indirectly employed by any of them or anyone for whose acts they may be liable.

The MCSWC shall indemnify and hold harmless the Contractor and its agents and employees from and against all claims, damages, losses and expenses including reasonable attorney's fees to the extent arising out of or resulting from the performance of the work, provided and to the extent that such claim, damage, loss or expense is cause by the negligent or wrongful acts or omission of the MCSWC, or any of its officers, agents, employees, representatives, any one directly or indirectly employed by any of them or anyone for whose acts they may be liable.

In no event whether in contract, tort or otherwise shall either party be liable to the other for any special, incidental, consequential, or indirect damages.

8. Force Majeure

Except for the obligation to make payments hereunder, neither party shall be in default for its failure to perform or delay in performance caused by events or significant threats of events beyond its reasonable control, whether or not foreseeable, including, but not limited to, strikes, labor trouble, riots, changes in applicable laws, regulations or interpretations thereof, imposition of laws or governmental orders, pandemics, fires, acts of war or terrorism, acts of God, and the inability to obtain equipment, and the affected party shall be excused from performance during the occurrence of such events. Contractor shall be entitled to an equitable adjustment in price in the event of the occurrence of a Force Majeure Event that increases the cost of performing its obligations under this Agreement.

9. Modification

This agreement constitutes the entire Agreement between the parties hereto, and it shall not be considered modified, altered, changed or amended in any respect unless in writing and signed by both parties hereto.

10. Compliance with Contractor Policies and Procedures

When delivering Acceptable Waste, the MCSWC shall comply with applicable law and regulations, Contractor’s delivery and environmental health and safety policies and procedures.

11. Severability

If any provisions of the Agreement shall be declared illegal, void or unenforceable, the other provisions shall not be affected but shall remain in full force and effect.

12. Notice

A letter, hand delivered or addressed and sent by certified mail, to either party at its business address shown herein shall be sufficient notice whenever required for any purpose in the Agreement. Notice delivered by mail shall be deemed effective three (3) days after the receipt by the party to whom such notices is addressed or to such other address as the parties may designate in writing.

To The MCSWC

Mid-Coast Solid Waste Corporation
PO Box 1016
Rockport, ME 04856
Attn: Chairperson

To The Contractor

Waste Management Disposal Services of Maine, Inc.
PO Box 629
357 Mercer Road
Norridgewock, ME 04957
Attn: Pete Lachapelle

13. Termination

A. In the event either Party materially defaults in the performance of any of the material covenants or agreements to be kept, done or performed by it under the terms of this Agreement, the non-defaulting party shall notify the defaulting party in writing of the nature of such default. Within twenty (20) days following such notice:

- 1) The party in default shall correct the default; or

2) In the event of a default not capable of being corrected within twenty (20) days, the defaulting party shall commence correcting the default within twenty (20) days of notification by the non-defaulting party, and thereafter correct the default with due diligence.

B. If the party in default fails to correct the default as provided above, the non-defaulting party, without further notice, shall have all of the following rights and remedies, which may be exercised singly or in combination:

1) The right to declare that this Agreement, together with all rights granted the party in default hereunder are terminated, effective upon such date as the non-defaulting party shall designate; and

2) If the defaulting party is the Contractor, the MCSWC shall have the right to license others to perform the services otherwise to be performed by Contractor.

14. Governing Law

This Agreement shall be governed in accordance with the laws of the State of Maine.

15. Assignment

This Agreement shall not be assigned or delegated by any other party without prior written consent of the other party, which shall not be unreasonably withheld.

IN WITNESS WHEREOF, MCSWC and the Contractor have executed this agreement as of the day and year first above written.

**Mid-Coast Solid Waste Corporation
Facility Manager**

By: Facility Manager, Duly Authorized

Date

Waste Management Disposal Services of Maine, Inc.

By: Chris DeSantis, Duly Authorized

Date

President

EXHIBIT A

A. "Hazardous Waste" means:

- (1) Any material or substance or hazardous substance, which, by reason of its composition or characteristics, is;
 - (a) Toxic or hazardous waste or hazardous substance as defined in either the Solid Waste Disposal Act, 42 U.S.C. 6900 et seq., as replaced, amended, expanded or supplemented the Resource Conservation and Recovery Act, 42 U.S.C. 6903, as replaced amended, expanded or supplemented, or any laws of similar purpose or effect, and such policies or regulations thereunder, or any laws of similar purpose or effect, and any rules, regulations or policies thereunder, or;
 - (b) Special nuclear or by-product materials within the meaning of Atomic Energy Act of 1954;
- (2) Other materials which any governmental agency or unit having appropriate jurisdiction shall determine from time to time is harmful, toxic or dangerous, or otherwise ineligible for disposal in the landfill; and
- (3) Any material, which would result in Process Residue being Hazardous Waste under (1) or (2) above.

B. "Unacceptable Waste" means:

1. A containerized waste (i.e., drum, barrel, portable tank, box, pail, etc.) listed in 3-8 below.
2. A waste transported in bulk tanker.
3. A liquid waste.
4. A sludge waste.
5. A waste from an industrial process.
6. A waste from a pollution control process.
7. Residue and debris from a cleanup of a spill or release of chemical substances, commercial products or waste listed in 1 - 6 or 8.
8. Contaminated soil, water, residue, debris and articles from the cleanup of a site or facility formerly used for the generation, storage, treatment, recycling, reclamation or disposal of wastes listed in 1 -7.
9. Chemical waste from a laboratory.
10. Articles, equipment and clothing containing or contaminated with polychlorinated byphenyls (PCBs).
11. PCB drainings and flushings removed from PCB articles and placed directly into transport containers.

12. "Empty" containers of waste commercial products or chemicals (this applies to a portable container which has been emptied, but which may hold residuals of the product or chemical. Examples of containers are: portable tanks, drums, barrels, cans, bags, etc.)
13. Asbestos contained in or from waste from building demolition or cleaning.
14. Commercial products or chemicals whether off-specification, outdated, contaminated or banned.
15. Residue and debris from cleanup of spills or releases of a single chemical substance or commercial product or a single waste, which would otherwise qualify as a miscellaneous special waste.
16. Infectious waste. (Any waste from a hospital, medical clinic, nursing home, medical practitioner, mortuary, taxidermist, veterinarian, veterinary hospital, animal testing laboratory, university medical laboratory, etc., that is contaminated with or may be contaminated with an infectious agent that has the potential of inducing infection. These wastes are wastes if they are untreated, autoclaved or otherwise heat-treated.)
17. Animal waste and parts from slaughterhouses or rendering plants, including wastes from fur or leather products manufacturing.
18. Waste produced by mechanical processing of fruit, vegetables or grain, rinds, hulls, husks, pods, shells, and chaff, food processing wastes which are aqueous or sludges, or which have been contaminated with dyes, additives or preservatives.
19. Pumpings from septic tanks used any size exclusively by dwelling units.
20. Sludges from a publicly owned sewerage treatment plant serving primarily domestic users.
21. Grease trap wastes from residences, restaurants, or cafeterias not located at industrial facilities.
22. Washwater wastes from commercial laundries or laundromats including waste from dry cleaning facility or waste from a commercial laundry used by an industry to wash chemical-contaminated clothing from its workers.

Mid-Coast Solid Waste Corporation
2021-2022 Budget

Budget Summary

Expense Summary	FY16	FY 18	FY 19	FY 20	FY 21	FY 22	FY 22	FY 22
	Actuals	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
Administration	182,508	175,996	188,750	198,027.49	192,269	238,809	238,809	-
Wages	286,372	319,532	401,735	364,390	401,101	401,999	401,999	-
Benefits	204,212	241,720	297,425	248,192	324,743	303,079	303,079	-
Insurance	16,227	16,904	17,682	17,327	17,682	18,500	18,500	-
Facility	33,321	53,588	46,240	76,874	41,520	94,700	94,700	-
Operational - Municipal Solid Waste	730,014	714,361	591,558	627,670	618,683	649,223	649,223	-
Operational - Recycling	47,525	52,768	61,439	68,024	69,663	78,800	78,800	-
Operational - CD & D	294,225	224,583	255,226	342,166	258,633	308,631	308,631	-
Debt Service - Principal	23,487	34,607	37,570	35,205	35,206	36,764	36,764	-
Debt Service - Interest	1,338	2,963	3,118	2,364	2,364	805	805	-
Capital Expenditures	-	-	-	55,805	129,000	30,000	30,000	-
Capital Reserve	222,644	136,797	144,312	146,702	111,000	100,000	100,000	-
TOTAL EXPENDITURES	2,041,873	1,973,819	2,045,055	2,182,746	2,201,864	2,261,311	2,261,311	-
						2.70%	2.70%	-100.00%

% Change from FY 2021

Revenue Summary	FY 16	FY 18	FY 19	FY 20	FY 21	FY 22	FY 22	FY 22
	Actuals	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
Operation Income	1,501,100	1,446,340	1,532,448	1,573,011	1,468,700	1,567,700	1,567,700	-
Other Financing Sources	43,023	56,200	1,325	105,577	179,000	168,000	168,000	-
Town Assessments	486,350	505,719	511,283	554,164	554,164	525,611	523,611	-
TOTAL REVENUE	2,030,473	2,008,259	2,045,056	2,232,752	2,201,864	2,261,311	2,259,311	-
						2.70%	2.61%	-100.00%

% Change from FY 2021

(28,553)

**Mid-Coast Solid Waste Corporation
2021-2022 Budget**

Administration

Account	FY 16 Actuals	FY 17 Actuals	FY 18 Actuals	FY 19 Actuals	FY 20 Actuals	FY 21 Board of Directors	FY 22 Manager	FY 22 Finance Committee	FY 22 Board of Directors
101-01 Manager	70,468	70,485	71,899	74,330	98,014.01	80,325	90,218	90,218	
101-03 Administrative Assistant	38,556	39,066	42,606	48,765	45,093.83	43,684	44,712	44,712	
101-04 Contract Bookkeeping	7,518	10,608	10,046	10,046	10,247.00	28,000	28,000	28,000	
101-05 Recycling Outreach Coordinator	-	-	-	-	-	-	-	-	
101-06 Community Committee Projects	-	-	6,306	1,507	457.00	6,000	6,000	6,000	
101-10 Office/Custodial Supplies/Equipment	4,205	4,798	4,352	5,387	6,684.62	6,700	6,700	6,700	
101-11 Software License/Support/PCs	5,090	1,839	2,308	3,026	9,746.92	10,000	17,000	17,000	
101-12 Legal - General	33,640	18,765	11,144	20,098	1,710.20	16,000	16,000	16,000	
101-16 Audit	7,300	5,500	8,500	2,500	5,300.00	8,500	9,800	9,800	
101-17 Communications-Public Outreach	2,500	5,959	4,080	4,658	6,332.45	5,000	5,000	5,000	
101-18 Seminar/Training	2,367	2,652	2,519	2,669	1,423.89	2,100	1,500	1,500	
101-19 Safety Training & Equipment	1,514	2,193	2,166	2,805	4,848.46	5,000	5,000	5,000	
101-20 Dues/Memberships/Reg Fees	3,350	3,083	4,070	4,108	4,039.11	3,678	4,500	4,500	
101-21 Payment in Lieu of Taxes	6,000	6,600	6,000	6,000	4,130.00	4,379	4,379	4,379	
Department Totals	182,508	171,548	175,996	185,899	198,027	219,366	238,809	238,809	
							8.86%	8.86%	-100.00%

* Change from FY 2021

101-01 Manager

Full time salary for Facility Manager with 2% COLA and up to 5% merit increase budgeted. The merit increase subject to board process and approval

101-03 Administrative Assistant

Full time wages for Office Administrator with 2% COLA

101-04 Contract Bookkeeping

Bookkeeping/Payroll Services Cost to Town of Camden: Wages: \$36/hour Benefits: \$8/hour = \$528/week \$27,456/year
Provided by Town of Camden Dept. of Finance

101-05 Recycling Outreach Coordinator

This line item has been moved and combined within part time labor

101-06 Swap Shop

Related expenses, e.g. solid waste diversion, education outreach & events, advertisement.

101-10 Office administration/BOD/office Equipment/custodial Supplies

Housekeeping Supplies	300.00	Postage	2,120.00
Office computers/monitors	600.00	Post Office Box	140.00
Photocopier paper	400.00	Checks/Dep	700.00
Photocopier maintenance/repair	2,350.00		

6684 in 2020

7,765

**Mid-Coast Solid Waste Corporation
2021-2022 Budget**

101-11	Software License/Support/PCs				
	QuickBooks™ accounting software	500.00	Point of Sale		2,000.00
	Norton Antivirus™	200.00	PC Consultation		1,300.00
	Website Hosting/TRIO™	4,000.00	Credit card	merchant fees	2,700.00
	PCs - Gatehouse & Admin*	2,565.00	Peripherals		4,000.00

9747 in 20

Trio web upgrade in FY22 \$3,675
* Replacement only if necessary

101-12 **Legal - General**
Legal: this line includes all legal services for the corporation including labor negotiations, hauling and disposal contracts, personnel matters, litigation, municipal warrant questions, etc

101-16 **Audit**
Annual financial audit - Quote from Brewer for 9,800

101-17	Communications - Public Outreach	
	Public Hearing Advertising x 4	1,600.00
	Employment Ads	1,700.00
	RFP Ads	1,700.00

101-18	Seminar/Training	
	MRRRA Conference (6 x \$145.00)	870.00
	Landfill training (prep for closure)	-
	Travel	1,000.00
	Discretionary	230.00

101-19 **Safety Training & Equipment** Forklift training in 2020 = 1,400 X 2
Workplace hazards assessment/safety training/safety committee implementation
Equipment/supplies e.g. traffic cones/ PPE's

101-20	Dues/Memberships/Reg Fees	
	Maine Municipal Association	575.00
	Maine Resource Recovery Assn.	600.00
	Lily Pond Assn. 2020 increase	1,500.00
	Annual Report - Transfer License	375.00
	License - Scale Master	175.00
	ME Ind. Stormwater Permit	453.00
		3,678

group dynamics 385

101-21 **Payment in Lieu of Taxes**
Rockport Assessor
"represents the municipal and county portions of the taxes, leaving out the schools. Here that would be \$4,379.46." RTA
\$856,200 x 0.01705 = \$14,598.21
\$14598.21 X 0.3 = \$4379.46

**Mid-Coast Solid Waste Corporation
2021-2022 Budget**

Wages

Account	FY 16 Actuals	FY 17 Actuals	FY 18 Actuals	FY 19 Actuals	FY 20 Actuals	FY 21 Board of Directors	FY 22 Manager	FY 22 Finance Committee	FY 22 Board of Directors
105-02 Labor - Full Time / BU	194,089	212,841	236,618	278,724	283,663	345,000	343,639	343,639	
105-03 Labor - Part Time	90,999	107,748	80,618	85,478	77,616	62,000	48,361	48,360	
105-04 Labor - Overtime	1,284	1,786	2,296	2,281	3,111	3,000	10,000	10,000	
Department Totals	286,372	322,375	319,532	366,483	364,390	410,000	401,999	401,999	-
							-1.95%	-1.95%	-100.00%

105-02 **Labor - Full Time / BU**

% Change from 2021

FY 2022 2% Cost of Living Adjustment

Job Title	Step								
	New	6 MOS	2 YRS	4 YRS	6 YRS	10 YRS	15 YRS	20 YRS	
6 full time operators	PT Operator 32+ H	15.73	16.78	17.28	17.79	18.33	18.88	19.83	20.43
1 maintenance mechanic	Operator	16.22	17.33	18.20	19.03	19.92	20.65	21.59	22.51
1 PT operator @32 hours w/ benefits	Mechanic/Maintena	18.66	19.78	20.76	21.66	22.60	23.55	24.73	25.75

The manager's request includes current full time employees and the projected wages for FY 21

Also includes \$10,000 cushion in case a new person is hired who falls higher on the step and grade plan due to experience.

105-03 **Labor - 4 Part Time Operators**

2 Part Time @ 24 Hrs

1 Part Time @ 8 Hrs

1 Part Time Seasonal @ 24 Hrs

105-04 **Labor - Overtime**

Snow plowing, after-hour hauling recyclables/msw containers/training/ staff meetings/sessions = 2500

2x month x 12 months chipping = 5500 (\$28.5/hr OT operator)

after hours training and meetings = 2500

**Mid-Coast Solid Waste Corporation
2021-2022 Budget**

Benefits

		FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 22	FY 22
Account		Actuals	Actuals	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
110-01	Health Insurance	128,705	152,581	165,049	173,279	136,474	188,500	189,201	189,201	
110-02	FICA & Medicare	31,175	32,764	33,224	37,882	38,055	41,330	40,310	40,310	
110-03	Unemployment	1,133	775	604	-	229	1,000	1,000	1,000	
110-04	Workers' Comp	26,043	22,168	19,531	29,200	36,479	38,025	40,000	40,000	
110-05	ICMA Retirement	12,075	15,584	16,752	17,812	15,403	23,176	21,536	21,536	
110-06	Income Protection	2,321	2,852	2,974	3,191	2,903	4,532	4,532	4,532	
110-07	Clothing/Boot Allowance	2,760	4,378	3,586	4,046	3,052	6,500	6,500	6,500	
110-08	Health Insurance Buyout					15,597	14,400	28,800	28,800	
Department Totals		204,212	231,102	241,720	265,410	248,192	303,063	303,079	303,079	-
								0.01%	0.01%	-100.00%

% Change from FY 2021

110-01 Health Insurance

	MCSW Share	MCSW Jul-Dec 21	MCSW Jan-Jun 22
1 E/100%	1,163.29	6,711.30	7,248.20
1 E/S85	988.80	5,704.62	6,160.99
1 E/S 80%/20	2,218.02	12,796.26	13,819.96
3 E/S100/85%	2,320.21	13,385.82	14,456.69
1 E/Fam85/15%	2,218.02	12,796.26	13,819.96

10/29/20 - Email from MMA - NO premium increase for any HT benefits (medical, dental, vision, life or IPP) for 2021.

110-08 Health Insurance buyout in Lieu of MMEHT \$600 per month stipend in lieu of MCSW Health Plan 4 people (3 firm, 1 IF)= \$600 x 12 x 4 = 28,800

110-02 FICA & Medicare

Required 7.65% employer contribution to Social Security & Medicare

110-03 Unemployment

Unemployment is paid on the first \$12,000 of wages per employee
Estimate per Maine Municipal Assn.

110-04 Workers Comp

Estimate from MMA Calculation FY22 1&2 Quarter payments \$55845.50 each at 15% of total = 30% of total premium
FY 21 3rd Quarter payment \$ 15,588 estimated equals 40% of total Premium and FY21 4th Quarter payment \$11,691 equals 30% of premium

**Mid-Coast Solid Waste Corporation
2021-2022 Budget**

110-05 **ICMA Retirement**

Employees enrolled in ICMA received up to a 4.5% match from MCSWC

110-06 **Income Protection**

Full Time Wages	\$355,000
Highest IPP Rate (.70):	X .70
Per 100/month (.0204)	X .0204
Total Premium	475,313
MCSW's Share (75%)	X 75%
Total Appropriation:	6,337

no gary

Full Time Wages (no Gary)	423,737.65
Highest IPP Rate (.70):	X .70
Per 100/month (.0204)	X .0204
Total Premium	475,313
MCSW's Share (75%)	X 75%
Total Appropriation:	6,337

110-07 **Clothing/Boot Allowance**

Full time employees receive up to \$250 for clothing and \$125 for boots annually as a reimbursement.
Part time employees' stipends are prorated

	Boots	Clothing
8 Full Time Employees @ 40 Hours	1,000	2,000
3 Part Time Employees @24 Hours	375	750
1 Part Time Employee @ 8 Hours	125	250
1 Exempt Employee	125	250
Raingear		1,625

Mid-Coast Solid Waste Corporation
2021-2022 Budget

Insurance

		FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 22	FY 22
Account		Actuals	Actuals	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
115-01	Public Officials & Property/Casualty	16,227	17,210	16,904	17,195	17,327	18,000	18,500	18,500	
Department Totals		16,227	17,210	16,904	17,195	17,327	18,000	18,500	18,500	
								2.78%	2.78%	-100.00%

% Change from FY 2021

115-01 **Public Official & Property/Casualty Insurance**

Estimate provided by Maine Municipal Assn. Potential 5% increase over last year - \$17,392 x 5% = \$18,261

Facility

		FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 22	FY 22
Account		Actuals	Actuals	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
120-01	Water, Phone & Security	8,596	8,913	8,565	7,776	8,325	13,000	8,500	8,500	
120-05	Station Maintenance	15,307	10,763	9,908	10,572	32,789	19,880	65,000	65,000	
120-07	Communication - Onsite	885	362	-	604	94	200	2,200	2,200	
120-08	Portable Toilet Service	1,080	720	660	1,962	1,140	1,000	1,000	1,000	
120-10	Pick-Up/Plow Truck Fuel & Maint.	1,596	1,519	1,025	767	1,668	2,500	2,000	2,000	
120-14	Break/Restroom Supplies	1,932	2,325	2,246	2,088	1,974	2,500	2,500	2,500	
120-15	Traffic Control/Sign Replacement	634	1,014	93	1,570	4,497	6,500	5,000	5,000	
120-18	Transfer Redesign - Engineering	3,291	3,489	23,402	-	-	-	-	-	
120-19	Steel & Fabrication	-	5,648	7,689	17,099	26,387	8,500	8,500	8,500	
Department Totals		33,321	34,753	53,588	42,438	76,874	54,080	94,700	94,700	-
								75.11%	75.11%	-100.00%

% Change from FY 2021

**Mid-Coast Solid Waste Corporation
2021-2022 Budget**

120-01

Water, Phone & Security

Maine Water - Onsite Hydrants/water	7,900
US Cellular	700
TracPhone	1,300
Consolidated Communications	2,100
Security Alarm System (4)	2,000

8325 in 20

120-05

Station Maintenance

Pests/disease control @ \$72/12-month	900
Cintas™ Floor mats & runners	600
Fire Extinguishers	300
Portable hand/power tools	1,000
Oil dry absorbent/fasteners/grease	800
Roadway Maintenance	50,000
Custodial services @ 1x wk @\$100/wk	5,200
Equipment Rental/Contingency	2,000
Landscaping/grounds keeping	2,000

\$\$coming from facility improvement fund. Request to move \$\$ from equipment replacement reserve to facility reserve.

120-07

Communication - Onsite

Maintenance, batteries, and parts on 2 way radios used at facility.
Installation of permanent radios in mobile equipment 4@\$500=\$2000

120-08

Portable Toilet Service

Sanitation/maintenance fee of \$80/month

120-10

Pick-Up/Plow Truck Fuel & Maintenance

Fuel	1,000
Maintenance	1,000

120-14

Break & Restroom Supplies

Paper products/water cooler/coffee/deodorizer

120-15

Traffic Control/Signage purchase/replacement

Purchase of electronic programmable LED signs
Parking/directional traffic/pedestrian/safety signage dealing with deferred maintenance.

120-18

Engineering Redesign

120-19

Steel & Fabrication

Materials and labor for repairs/fabrication/mechanized equipment and machinery

**Mid-Coast Solid Waste Corporation
2021-2022 Budget**

Operational - Municipal Solid Waste

		FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 22	FY 22
Account		Actuals	Actuals	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
125-04	Municipal Review Comm. Dues	8,646	8,469	6,207	-	-	-	-	-	-
125-05	Equipment Maint./Supplies	11,379	9,608	14,248	29,901	12,001	14,000	14,000	14,000	
125-06	Private Hauler	81,655	74,398	51,750	-	-		-	-	
125-07	Food Waste Collection/Compost program						2,000	2,000	2,000	
125-08	Waste Oil					-	700	500	500	
125-10	Purchase of Bags	47,903	23,252	53,628	32,430	40,608	50,600	50,600	50,600	
125-12	Universal Household Waste	409	751	1,476	288	403	1,000	1,000	1,000	
125-13	HHW Day Cost	6,226	6,003	4,325	6,075	7,502	6,000	8,000	8,000	
125-14	Roll-Off Truck Maint. Repairs, Fuel	1,184	4,980	3,007	6,468	7,415	5,000	7,500	7,500	
125-15	Scale Calibration & Maint.	1,649	1,474	3,560	1,913	4,734	2,000	2,000	2,000	
125-16	MSW Hauling	104,223	102,185	148,651	213,657	220,201	230,250	167,123	167,123	
125-17	MSW Tipping	462,159	452,030	420,867	326,801	328,358	358,200	390,000	390,000	
125-18	Electricity	4,581	5,411	6,642	6,581	6,448	6,000	6,500	6,500	
Department Totals		730,014	688,561	714,361	624,114	627,670	675,750	649,223	649,223	-
								-3.93%	-3.93%	-100.00%

% Change from FY 2021

**Mid-Coast Solid Waste Corporation
2021-2022 Budget**

125-04 **Municipal Review Comm. Dues**

MCSWC no longer a member

125-05 **Equipment Maint./Supplies**

Compactor Area & Repair/Supplies	6,500.00
UHW Building Maint. & Repair	2,500.00
Jetting & Pump Out	2,000.00
WWFS Pressure Wash	3,000.00

MSW Control Building upgrade			
Commercial/residential msw compactors area/controls			
Electronic (E-panel) service/ main circuit breakers			
replace compactor building/control room		25,000.00	

\$13,000 for building shell

125-06 **Private Hauler Tipping**

No longer necessary due to leaving PERC. MCSWC has no guaranteed annual tonnage with ecomaine.

125-07 **Food Waste Collection/Compost** Scrapdogs or other vendor placeholder number

125-08 **Waste Oil** 2 Hauls from 1000 gallon tank by Safety Clean™

125-10 **Purchase of Bags** One order of small bags @ \$3,600 & Two orders of large bags @ \$23,500
(1 x \$3,600) + (2 x \$23,500) = \$50,600

125-12 **Universal Household Waste**

A mix of CPUs and TVs to Fluorescent Tubes. CPUs and TVs generate a rebate.

125-13 **HHW Day Cost**

EPI Setup	1,000
Unit Cost	25
Units	200

125-14 **Roll-Off Truck Maint. & Repairs**

Maint., Repair, Inspection & General	3,415
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	gallons	\$/gal	\$
Freightliner - Fuel	500	3.17	1,585

Price per gallon increase to \$3.17 due to federal mandate to burn cleaner fuel

125-15 **Scale Calibration & Maintenance**

Includes repairs

125-16 **MSW Hauling**

MSW Generation Trends (tons)	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21 est.
	6,898	6,691	5,773	5,775	5,554	6,000
Haul trips				314	322	333

**Mid-Coast Solid Waste Corporation
2021-2022 Budget**

501.37 per 18 ton load which equals \$27.85 per ton X 6000 = 167,123

125-17 **MSW Tipping**

	Tipping Fee	Estimated tons	Total Cost	
Manager	\$ 65.00	6000	390,000	FY21 Waste Management tipping fees July 2021-June 2022 @ 65/ton = \$390,000 (6,0000 estimated total tons) -\$4.5% increase in FY22-23, FY23-24 (3 yr contract)
Finance Committee	\$ 65.00	6,000.00	390,000	

125-18 **Electricity**

**Mid-Coast Solid Waste Corporation
2021-2022 Budget**

Operational - Recycling

		FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 22	FY 22
Account		Actuals	Actuals	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
130-02	Bulky Metal Transport	19,875	18,099	13,500	19,600	24,400	28,800	28,800	28,800	
130-03	Composting Bins	-	852	-	-	-	-	-	-	
130-06	Recyclables Transport Fee/Subsidy	-	148	3,617	5,825	5,825	6,000	6,000	6,000	
130-07	Freon Collection & Removal	3,321	3,780	3,450	5,565	3,683	4,100	4,000	4,000	
130-08	Recycling Supplies	3,647	4,071	3,559	8,039	3,989	5,482	4,500	4,500	
130-09	Equipment Maintenance & Repair	5,156	6,719	9,550	11,036	11,394	18,500	13,000	13,000	
130-10	Building Maintenance & Repair	3,720	6,317	4,098	2,644	2,953	19,650	5,000	5,000	
130-18	Electricity	7,400	7,994	8,345	9,018	8,650	9,500	9,500	9,500	
130-19	Fuel/Oil Products	4,406	5,025	6,649	8,441	7,130	8,365	8,000	8,000	
Department Totals		47,525	53,005	52,768	70,168	68,024	100,397	78,800	78,800	-
								-21.51%	-21.51%	-100.00%

% Change from FY 2021

130-02	Bulky Metal Transport	72 trips @ 400.00/trip	28,800
130-03	Composting/Recycle Bins	Earth Machines at \$50.00/each	pass through sale
130-06	Recyclables Transport Fee/Subsidy	Zero revenue for low grade 3-7 plastics/mixed paper and some news print. \$800-\$900 shipping costs. 6,000	

**Mid-Coast Solid Waste Corporation
2021-2022 Budget**

130-07 **Freon Collection & Removal** 4,100 Marks a 31% increase. MMRA cannot control increasing refrigerant recovery and labor costs, taxes and fees.

130-08 **Recycling Supplies**

	Units	\$/Unit	Freight	Total
Baling Wire	46	97.00	600	5,062
Small Tools, Paint, etc.	6	70.00		420

130-09 **Equipment Maintenance & Repair**

Baler	3,000
Bobcat	2,000
Service Fork	1,500
R O Cans	12,000
	18,500

130-10 **Building Maintenance & Repair**

Sprinkler Inspection	18,000	Five year internal inspection/flushing due. Estimate received from Eastern Fire
Building Maintenance	10000	
Furnace Maintenance	1,650	
	29,650	

130-18 **Electricity**

CMP meter 9001

130-19 **Fuel/Oil Products**

	Total Gals	\$/Gal	Total \$
Heating - Gallons #2 Oil	2,500	2.64	6,600
Propane	600	2.65	1,590
Lubricants, Grease, Filters, etc.			175

**Mid-Coast Solid Waste Corporation
2021-2022 Budget**

Operational - CD & D

		FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 22	FY 22
	Account	Actuals	Actuals	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
135-01	Jacob's Quarry Leachate	129,478	112,713	77,833	107,175	118,176	116,000	133,231	133,231	
135-03	JQS & N Water - Analytical	22,500	21,196	24,242	24,736	31,140	29,675	26,000	26,000	
135-04	Landfill Development	51,256	41,000	48,960	3,679	53,795	45,000	45,000	45,000	
135-05	Hydro Geological Consultation	3,199	6,000	2,794	30	-	6,000	6,000	6,000	
135-06	Surveying	282	1,305	-	-	-	-	-	-	
135-07	Engineering Consultation	32,981	15,711	7,052	15,872	16,495	17,000	17,000	17,000	
135-08	Bulldozer/loader Fuel & Maintenance	10,959	6,786	6,195	9,898	12,388	8,000	8,000	8,000	
135-09	Landfill Equipment	16,219	13,397	17,115	19,622	22,443	18,000	20,000	20,000	
135-10	Odor Control	2,761	628	280	537	424	-	-	-	
135-11	OCB Maintenance & Repair	85	180	653	489	257	500	500	500	
135-12	Sheetrock Diversion	15,630	21,022	32,011	22,986	37,209	30,000	43,000	43,000	
135-13	Hauling & Testing Demo Chips	-	-	-	-	-	-	-	-	
135-14	Gut Closure/Remediation	-	506	-	-	330	-	-	-	
135-15	DEP Landfill Fee	7,083	4,723	5,589	8,999	4,574	8,000	8,000	8,000	
135-16	Fire Related Expenses-Landfill					43,761				
135-18	Electricity - JQS Pump	1,792	1,251	1,859	1,313	1,174	1,900	1,900	1,900	
	Department Totals	294,225	246,418	224,583	215,336	342,166	280,075	308,631	308,631	-
								10.20%	10.20%	-100.00%

% Change from FY 2021

135-01 Jacob's Quarry Leachate

	GPM	Gallons	Gal/cf	Bill Unit	\$/Unit	\$PY	8% rate increase
2018	25	13,200,000	7.48	100	6.20	109,412	118,165
2017	19	10,200,000	7.48	100	6.20	84,545	91,309

Table shows the total amounts pumped in 2017 and 2018 and applies the current wastewater rates as well as the impact of an 8% increase in rates which is expected within the next 1-2 years. In 2016, the gut between the north and south quarries was closed, resulting in a 15% decrease in total leachate pumped as of the end of 2018

135-03 JQS & N. Water -Emery & Garrett Analytical

Annual water quality sampling/analyses/reporting \$25,675
Update environmental monitoring plan \$3,800

**Mid-Coast Solid Waste Corporation
2021-2022 Budget**

135-04

Landfill Development

Mowing 3x per yr @\$500	1,500
Aggregate/Roadway	5,000
New Cell Dev. & Odor Control	-
Place intermediate cover on 3/4 acre	38,500

135-05

Hydro Geological Consultation

Annual Services - EGGI/NTE 6,000

135-06

Surveying

Now included in Engineering Consultation

135-07

Engineering Consultation

Annual Report-Landfill/Volume Calcs	2,500
Landfill Training, QA QC	3,000
Consult & Survey	7,500
Cell Development and Closure, etc.	4,000

135-08

Dozer Fuel & Maintenance

Gallons	\$/Gal	Filters	Total
2,000	2.96	1,625	7,545

135-09

Landfill Equipment (formerly called landfill diversion)

Equipment Fuel & Maintenance

	FY 21 Gal.	\$/Gal	Total
Bulldozer Fuel			
Maintenance/Repair			8,000
Loader - Fuel	650	2.96	1,924
Maintenance/Repair			7,500
Skid Steer	375	2.96	1,110

135-10

Odor Control

Flow Meter Calibration	500

135-11

OCB Maintenance & Repair

\$500 for annual flow meter calibration

**Mid-Coast Solid Waste Corporation
2021-2022 Budget**

135-12 **Sheetrock Diversion**

Est. Tons	240
Tip Fee (\$/t)	112
Trips/year	28
\$/trip	570

Budget Request = (tons X tip fee) +(trips X \$/trip)	
Budget Request = (240 X 112) + (30 X 570/trip)	26,880
Budget Request = 42,840	15,960
Estimated cost per ton = \$42840/240=	178.50
Current expense FY21 = \$10,500	

135-13 **Hauling/Testing Demo Chip**

135-14 **Gut Closure/Remediation** Complete

135-15 **DEP Landfill Fee**
4,000 Tons @ \$2.00/Tn

135-18 **Electricity - JQS Pump**
Based on Actual

Mid-Coast Solid Waste Corporation
2021-2022 Budget

Debt Service - Principal

		FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 22	FY 22
Account		Actuals	Actuals	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
140-14	Equipment Lease/Purchase (5 yr.)	-	-	34,607	34,445	35,205	35,972	36,764	36,764	
140-10	Cover/Odor/Strm Bond (5 Yr.)	-	-	-	-	-	-	-	-	
140-12	Freightliner Roll-Off	23,487	-	-	-	-	-	-	-	
Department Totals		23,487	-	34,607	34,445	35,205	35,972	36,764	36,764	-
								2.20%	2.20%	-100.00%

% Change from FY 2021

140-14 **Equipment Bond**
Dozer as per First National Bank

140-10 **Cover/Odor/Strm**

140-12 **Freightliner Roll-Off**

Debt Service - Interest

		FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 22	FY 22
Account		Actuals	Actuals	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
142-14	Equipment Lease/Purchase (5 yr.)	-	-	2,963	3,125	2,364	1,597	805.14	805	
142-10	Cover/Odor/Strm Bond (5 Yr.)	-	-	-	-	-	-	-	-	
142-12	Freightliner Roll-Off	1,338	-	-	-	-	-	-	-	
Department Totals		1,338	-	2,963	3,125	2,364	1,597	805	805	-
								-49.58%	-49.58%	-100.00%

% Change from FY 2021

142-14 **Equipment Bond**
Dozer as per First National Bank FY21 Final payment

142-10 **Cover/Odor/Strm**

142-12 **Freightliner Roll-Off**

**Mid-Coast Solid Waste Corporation
2021-2022 Budget**

Capital Expenditures

		FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 22	FY 22
Account		Actuals	Actuals	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
145-16	Roll-Off Containers	-	-	-	-	-	-	30,000	30,000	-
145-14	Loader					55,805		-		
New	Triax Roll off Trailer							-		
145-22	Grout Wall	-	593,618	-	-	-	-	-	-	-
145-23	Dozer	-	177,000	-	-	-	-	-	-	-
new	MSW Compactor Control Building						25,000	-		
Department Totals		-	770,618	-	-	55,805	25,000	30,000	30,000	-
								20.00%	20.00%	-100.00%

145-16 **Roll-Off Containers** 4 @ \$7,500 = 30,000 *% Change from FY 2021*

244J Loader or equal

Triax Roll off Trailer

145-22 **Grout Wall**

145-23 **Dozer**

Capital Reserve

		FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 22	FY 22
Account		Actuals	Actuals	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
148-01	Jacob's Quarry Closure Reserve	136,025	62,299	100,000	100,000	100,000	100,000	100,000	100,000	
148-05	Accrued Benefit Liability Reserve	10,000	2,263	10,000	1,543	12,390		-		
148-07	Equipment Replacement Reserve	69,319	15,822	26,797	23,312	23,312		-		
148-08	Bag Fee Stabilization Reserve	7,300	8,638	-	21,000	11,000		-		
148-09	Facility Improvement Reserve	-	-	-	-	-	-	-	-	-
Department Totals		222,644	89,022	136,797	145,855	146,702	100,000	100,000	100,000	-
								0.00%	0.00%	-100.00%

% Change from FY 2021

148-01 **Jacob's Quarry Closure Reserve held by MCSWC** #7689642

Latest Closure Cost Estimate*	2,432,045	Lily Pond Escrow audited balance	43,325
Estimated post closure costs (30 year)	2,438,900	MRC Municipal Refund Reserve	65,822

*Closure estimate tied to annual reporting from Sevee & Mahar https://camdenmainegov-my.sharepoint.com/:b:/g/personal/amkellar_camdenmaine_gov/EaKKldFY9zhJpZLuv03qnrwBZ3VcdXkSacPQtgE7osuhFg?e=YMoxOJ

Audited Balance at 6/30/19 (draft)	1,624,030
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**Mid-Coast Solid Waste Corporation
2021-2022 Budget**

Restricted Landfill Closure funds held by towns

Camden	580,307
Rockport	403,914.00
Lincolntonville	234,658.00
Hope	
Restricted funds held by towns	1,218,879

Total funds restricted for closure 2,842,909

Funds for JQ closure are set aside annually in a reserve for closure costs.

148-05 **Accrued Benefit Liability Reserve #9305113**

Audited Accrued Benefits Liability	(28,133)
Audited balance in reserve fund (6/30/19)	55,194
Audited reserves less audited liability	27,061

The audited balance in this reserve fund exceeds audited liability by \$27061
Funds are set aside in a reserve to costs of earned days upon employee resignation.

148-07 **Equipment Replacement Reserve # 9305124**

Audited Balance at 6/30/19	308,491
purchase of loader	(59,000)
Anticipated Balance at FY 20 End	249,491
Proposed use of Fund in FY21	(38,000)
Anticipated Balance at FY 21 End	211,491

The MCSWC Board of Directors budgeted to use a total of \$129,000 from this fund in FY19-20 for the purchase of a trailer and loader.
Only the loader will be purchased. The Manager and Finance committee are proposing to use fund for Dozer payment principal and interest=\$37,570

148-08 **Bag Fee Stabilization Reserve # 9335451**

Audited Balance at 6/30/18	8,454
Anticipated Balance at FY 19 End	19,454
Anticipated Balance at FY 20 End	19,454
Anticipated Balance at FY 21 End	29,454
Anticipated Balance at FY 22 End	0

When seeking to increase the bag fees MCSWC representatives indicated that excess revenue would be saved and applied in future years to reduce need for frequent bag fee changes.

148-09 **Facility Improvement Reserve**

The draft audit for FY 219 does not list a "Facility Improvement Reserve" and the Corporation does not have an account setup for this reserve.
No funds requested for FY21

Unrestricted - assigned from draft FY 19 Audit

Station Maintenance	(17,188)
Landfill Development	44,141

TOTAL EXPENDITURES	2,041,873	2,624,612	1,973,819	1,970,468	2,167,227	2,175,482	2,261,311	2,261,310
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Mid-Coast Solid Waste Corporation
2021-2022 Budget

	3.95%	3.95%	-100.00%
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% Change from FY 2021

**Mid-Coast Solid Waste Corporation
2021-2022 Budget**

Unrestricted Reserve Balance - Undesignated

<i>Total Unrestricted - Undesignated</i>	346,323	346,323
12% of FYE 21 budget*	271,357 manager's budget	271,357 Finance Committee
Undesignated - Unreserved	<u>74,965</u>	<u>74,966</u>

*It is not clear where the policy came from but it has been the practice to maintain at least 12% of the operating budget in the UFB

**Mid-Coast Solid Waste Corporation
2021-2022 Budget**

Revenues - Operational Income

Account		FY 16 Actuals	FY 19 Actuals	FY 20 Actuals	FY 21 Board of Directors	FY 22 Manager	FY 22 Finance Committee	FY 22 Board of Directors
<u>MSW Related Income</u>								
1-01	Pay Per Bag	408,863	450,004	506,667	475,000	475,000	475,000	
1-02	Per Ton Fee	426,305	425,433	542,931	471,240	475,000	475,000	
7-09	Private Hauler Fee	75,971	-	-	-	-	-	
7-03	PERC Distribution	139,636	-	-	-	-	-	
1-11	Universal Waste Fee	5,992	4,837	5,520	5,000	5,500	5,500	
1-12	Freon Removal Fee	3,872	5,777	5,919	6,000	6,000	6,000	
1-14	HHW Day - Unit Fees	1,928	874	2,311	1,500	2,000	2,000	
<u>Recycling Income</u>								
1-07	Baled Commodities Sales	65,140	51,867	22,976	40,000	40,000	40,000	
1-09	Bulky Metal Sales/Gate	24,975	50,197	47,215	52,250	50,000	50,000	
<u>CDD & Related Income</u>								
1-17	4 town Demo Tip Fee	210,601	249,633	267,229	264,385	420,000	420,000	
1-18	Regional Demo Tip Fee	70,200	83,509	89,035	88,825	-	-	
1-06	Sheetrock	11,386	19,045	28,025	30,000	43,200	43,200	
1-19	Brush Tip Fee	26,739	19,876	32,721	26,125	25,000	25,000	
1-05	Sorted Demo Wood Tip Fee	10	1,106	-	-	-	-	
1-20	Brush Chip Sales	13,540	5,966	6,031	11,000	10,000	10,000	
1-21	Demo Chip Sales	-	-	-	-	-	-	
<u>Other Income</u>								
1-04	Miscellaneous Income	4,417	1,773	3,741	2,800	3,000	3,000	
1-03	Scale Fees	-	1,190	1,220	1,000	1,000	1,000	
1-10	Bottle Returns	9,683	13,614	11,471	15,000	12,000	12,000	
1-16	Sale of Compost Bins	-	-	-	-	-	-	-
1-15	Diversion Income	1,842	-	-	-	-	-	-
Total Operation Income		1,501,100	1,384,701	1,573,011	1,490,125	1,567,700	1,567,700	-
						5.21%	5.21%	-100.00%
<i>Change from FY 2021</i>								

**Mid-Coast Solid Waste Corporation
2021-2022 Budget**

1-01	Pay Per Bag						
	Estimated 2,703.5 tons						
	FY21 YTD = \$196,709						
1-02	Per Ton Fee						
	2,887.5 tons @ \$160/ ton						
	FY21 YTD = 144572						
7-09	Private Hauler Fee						
	No longer applies. Note drop in expenses (see line 125-06)						
7-03	PERC Distribution						
	No longer applies.						
1-11	Universal Waste Fee						
	FY21 YTD = \$2443						
1-12	Freon Removal Fee						
	Trend is for actuals to exceed budget						
	FY21 YTD = \$2530						
11-14	HHW Day - Unit Fees						
	150 Units @ \$10/Unit						
	Half year revenue = \$0. HHW Day typically held in June						
1-07	Baled Commodities Sales						
	FY21 YTD = \$20878						
1-09	Bulky Metal Sales						
	This is gross sales and does not include transportation costs.						
	FY21 YTD = \$21369						
1-17	4 Town Demo Tip Fee						
			3,283 tons in 2018 and 2,909 tons in 2019				
	Tonnage	3,000					
	Tip Fee/ton	140	420,000				
	With reduced local competition, an increase in volume is being realized.						
	FY21 YTD = \$111335 (148446)						

**Mid-Coast Solid Waste Corporation
2021-2022 Budget**

1-18	Regional Demo Tip Fee			
	Tonnage		Regional tip fees combined with 4 town for FY21	
	Tip Fee			
	FY21 YTD = \$37111			
1-06	Sheetrock			
	\$180 per ton is charged	Est. 240 tons in FY21	43200	
	FY21 YTD = \$9358			
1-19	Brush Tip Fee			
	Tonnage highly variable			
	FY21 YTD = \$10944			
1-05	Sorted Demo Wood Tip Fee			
	This program is currently on hold due to ever changing quality requirements.			
	Half year revenue = 0			
1-20	Brush Chip Sales			
	wood chips			
	FY21 YTD = \$3251			
1-21	Demo Chip Sales			
	This program is currently on hold due to ever changing quality requirements.			
	Half year revenue = \$0			
1-04	Miscellaneous Income			
	Collected finance charges, various rebates, over charges, workers comp, etc.			
	FY21 YTD = \$4222			
1-03	Scale Fee			
	FY21 YTD = \$410			
1-10	Bottle Returns			
	Returns from this program have been increasing over the past several years.			
	FY21 YTD = \$3139			

**Mid-Coast Solid Waste Corporation
2021-2022 Budget**

Revenues - Other Financing Sources

		FY 16	FY 19	FY 20	FY 21	FY 22	FY 22	FY 22
	Account	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
1-61	Interest Income	23	8,032	4,772	5,000	5,000	5,000	
1-63	Fund Balance	-	-	45,000	35,000	45,000	45,000	
1-65	Sale of Surplus Equipment	-	-	-	-	-	-	
1-68	Equipment Replacement Fund	-	-	55,805	63,000	68,000	68,000	
1-67	Carry Forward	43,000	-	-	-	-	-	
1-71	Use of Bag Fee Stabilization Fund	-	-	-	40,617			
1-72	Use of Facility Reserve	-	-	-	12,000	50,000	50,000	
1-69	Lease Purchase - Dozer	-	-	-	-			
1-70	Bond Proceeds	-	-	-	-	-		
NEW	Use of Accrued Liability Reserve				27,000			
Total Other Financing Sources		43,023	8,032	105,577	182,617	168,000	168,000	-
						-8.00%	-8.00%	-100.00%

% Change from FY 2021

8-01	Interest Income	Excludes Closure Fund which is maintained within the fund.					
	FY21 YTD = \$1040						

8-03 **Use of Fund Balance**

8-08 **Use of Equipment Replacement Fund**

8-07 **Carry Forward**

8-11 **Use of Bag Fee Stabilization Fund**

8-12 **Use of Facility Improvement Reserve**

Total Non-Assessment	1,544,123	1,392,733	1,474,981	1,628,957	1,735,700	1,735,700	-	
						6.55%	6.55%	-100.00%
<i>Change from FY 2021</i>								
Total Expenses	2,041,873	1,970,468	2,167,227	2,175,482	2,261,311	2,259,311	-	
Total Town Assessments					(546,525)	(525,611)	(523,611)	-

Mid-Coast Solid Waste Corporation
2021-2022 Budget

Town Assessments - Net to be raised by towns. (Expenditures minus Operation Income & Other Financing Sources)

		FY 16	FY 19	FY 20	FY 21	FY 22	FY 22	FY 22
	Account	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
9-01	Camden	202,969	217,584	235,150	242,150	225,072	224,215	
9-04	Hope	47,802	50,162	55,086	56,843	52,365	52,166	
9-03	Lincolnton	80,797	86,696	93,013	96,781	91,307	90,960	
9-02	Rockport	154,782	156,841	170,915	169,184	156,867	156,270	
Total Assessment Revenue		486,350	511,283	554,164	546,525	525,611	523,611	-
						-3.83%	-4.19%	-100.00%
<i>% Change from FY 2021</i>								

**Mid-Coast Solid Waste Corporation
2021-2022 Budget**

Town Assessment Calculation

	2021 Proposed State Valuation	Percentage of Valuation	2010 Census Population	Percentage Total of Population	Average of Valuation and Population	Bd. of Directors Be Raised- Bd. Of Dir.	Town Share Based on Avg. Percentage
Camden	1,434,300,000	44.82%	4,850	40.82%	42.82%		225,072
Hope	223,900,000	7.00%	1,536	12.93%	9.96%		52,365
Lincolnton	528,950,000	16.53%	2,164	18.22%	17.37%		91,307
Rockport	1,013,200,000	31.66%	3,330	28.03%	29.84%		156,867
	3,200,350,000	100.00%	11,880	100.00%	100.00%	525,611	525,611

The percentage values shown in the table are rounded for presentation purposes only. The Town Assessments are calculated using the actual percentage values and then rounded to the nearest dollar.

**LEACHATE TO CAMDEN TO POTW
2020**

	TOTAL TO POTW	
	WATER (gal)	FEE
January	1,682,020.00	\$ 13,940.01
February	1,624,068.00	\$ 13,459.73
March	1,636,305.00	\$ 13,561.14
April	1,691,162.00	\$ 14,015.78
May	2,537,021.00	\$ 21,025.97
June	1,347,571.00	\$ 11,168.21
July	853,013.00	\$ 7,069.48
August	628,264.00	\$ 5,206.84
September	860,102.00	\$ 7,128.23
October	784,186.00	\$ 6,499.07
November	1,092,453.00	\$ 9,053.88
December	0.00	\$ 11,102.58
TOTALS	14,736,165.00	\$ 133,230.94

Expense Summary Report
Accounts: E 1-01-01 - E 7-99-99
July to June

Account	Budget	Budget	----- Y T D -----		Net	Unexpended Balance	Percent Spent
	Original	Adjustments	Debits	Credits			
1 - General	2,201,864.00	0.00	2,161,434.74	1,710.82	2,159,723.92	42,140.08	98.09
01 - General Administration	192,269.00	0.00	199,470.23	1,442.40	198,027.83	-5,758.83	103.00
01 - Manager	76,102.00	0.00	99,456.41	1,442.40	98,014.01	-21,912.01	128.79
03 - Admin Asst	42,827.00	0.00	45,093.83	0.00	45,093.83	-2,266.83	105.29
04 - Contract Bookkeeping	10,247.00	0.00	10,247.00	0.00	10,247.00	0.00	100.00
06 - Community Committee Projects	1,250.00	0.00	457.34	0.00	457.34	792.66	36.59
10 - Office Supplies & Equipment	5,490.00	0.00	6,684.62	0.00	6,684.62	-1,194.62	121.76
11 - Software License & Support	6,175.00	0.00	9,746.92	0.00	9,746.92	-3,571.92	157.84
12 - General Legal	16,000.00	0.00	1,710.20	0.00	1,710.20	14,289.80	10.69
16 - Audit	12,000.00	0.00	5,300.00	0.00	5,300.00	6,700.00	44.17
17 - Communications	4,000.00	0.00	6,332.45	0.00	6,332.45	-2,332.45	158.31
18 - Seminar & Training Expense	5,470.00	0.00	1,423.89	0.00	1,423.89	4,046.11	26.03
19 - Safety Training & Equipment	5,000.00	0.00	4,848.46	0.00	4,848.46	151.54	96.97
20 - Dues	3,578.00	0.00	4,039.11	0.00	4,039.11	-461.11	112.89
21 - In Lieu of Taxes/Payment	4,130.00	0.00	4,130.00	0.00	4,130.00	0.00	100.00
05 - Operations - Wages	401,101.00	0.00	364,390.36	0.00	364,390.36	36,710.64	90.85
02 - Full Time Labor	337,014.00	0.00	283,663.27	0.00	283,663.27	53,350.73	84.17
03 - Part Time Labor	60,087.00	0.00	77,616.22	0.00	77,616.22	-17,529.22	129.17
04 - Overtime	4,000.00	0.00	3,110.87	0.00	3,110.87	889.13	77.77
10 - Employee Benefits & Insurance	324,743.00	0.00	248,316.25	122.23	248,194.02	76,548.98	76.43
01 - Health Insurance	212,755.00	0.00	136,474.89	0.00	136,474.89	76,280.11	64.15
02 - FICA	39,362.00	0.00	38,165.36	110.34	38,055.02	1,306.98	96.68
03 - Unemployment	1,750.00	0.00	228.56	0.00	228.56	1,521.44	13.06
04 - Workers Compensation	31,838.00	0.00	36,479.70	0.00	36,479.70	-4,641.70	114.58
05 - ICMA Retirement	22,722.00	0.00	15,403.20	0.00	15,403.20	7,318.80	67.79
06 - Income Protection	4,316.00	0.00	2,912.18	8.89	2,903.29	1,412.71	67.27
07 - Clothing	4,800.00	0.00	3,052.36	0.00	3,052.36	1,747.64	63.59
08 - Health Insurance Buyout	7,200.00	0.00	15,600.00	3.00	15,597.00	-8,397.00	216.63
15 - Insurance	17,682.00	0.00	17,327.00	0.00	17,327.00	355.00	97.99
01 - Public Official Liability/Prop	17,682.00	0.00	17,327.00	0.00	17,327.00	355.00	97.99
20 - Facility	41,520.00	0.00	76,998.65	124.43	76,874.22	-35,354.22	185.15
01 - Utilities	9,058.00	0.00	8,324.66	0.00	8,324.66	733.34	91.90

05 - Station Maintenance	11,552.00	0.00	32,878.38	89.87	32,788.51	-21,236.51	283.83
07 - Communication - on site	300.00	0.00	94.31	0.00	94.31	205.69	31.44
08 - Portable Toilet Service	960.00	0.00	1,140.00	0.00	1,140.00	-180.00	118.75
10 - Equipment Maintenance & Fuel	2,300.00	0.00	1,668.17	0.00	1,668.17	631.83	72.53
14 - Break/Rest Supplies	2,350.00	0.00	1,974.48	0.00	1,974.48	375.52	84.02
15 - Traffic Control/Replace Signs	5,000.00	0.00	4,531.59	34.56	4,497.03	502.97	89.94

Mid Coast Solid

Expense Summary Report

10/16/2020

2:52 PM

Accounts: E 1-01-01 - E 7-99-99

Page 2

July to June

Account	Budget Original	Budget Adjustments	----- Y T D -----		Net	Unexpended Balance	Percent Spent
			Debits	Credits			
1 - General CONT'D							
19 - Steel & Fabrication	10,000.00	0.00	26,387.06	0.00	26,387.06	-16,387.06	263.87
25 - Operational Costs-MSW	618,683.00	0.00	627,672.84	0.00	627,672.84	-8,989.84	101.45
05 - Equipment Maintenance/Supplies	12,600.00	0.00	12,001.41	0.00	12,001.41	598.59	95.25
07 - Compost Pilot	3,656.00	0.00	0.00	0.00	0.00	3,656.00	0.00
08 - Waste Oil	700.00	0.00	0.00	0.00	0.00	700.00	0.00
10 - Purchase of Bags	50,600.00	0.00	40,608.00	0.00	40,608.00	9,992.00	80.25
12 - Universal Household Waste	1,000.00	0.00	403.12	0.00	403.12	596.88	40.31
13 - HHW Day Cost	6,000.00	0.00	7,502.88	0.00	7,502.88	-1,502.88	125.05
14 - Roll-off Truck Maint/Repair	3,900.00	0.00	7,415.27	0.00	7,415.27	-3,515.27	190.14
15 - Scale	1,800.00	0.00	4,733.75	0.00	4,733.75	-2,933.75	262.99
16 - Hauling to ecomaine	202,170.00	0.00	220,201.35	0.00	220,201.35	-18,031.35	108.92
17 - Tipping at ecomaine	330,457.00	0.00	328,358.55	0.00	328,358.55	2,098.45	99.36
18 - Electricity	5,800.00	0.00	6,448.51	0.00	6,448.51	-648.51	111.18
30 - Recycling	69,663.00	0.00	68,327.49	21.76	68,305.73	1,357.27	98.05
02 - Recycle Metal Transportation	21,600.00	0.00	24,400.00	0.00	24,400.00	-2,800.00	112.96
06 - Sales Expense	4,500.00	0.00	6,104.45	0.00	6,104.45	-1,604.45	135.65
07 - Freon Removal	3,500.00	0.00	3,682.50	0.00	3,682.50	-182.50	105.21
08 - Recycling Supplies	4,173.00	0.00	3,989.27	0.00	3,989.27	183.73	95.60
09 - Equipment Maintenance & Repair	13,550.00	0.00	11,394.74	0.00	11,394.74	2,155.26	84.09
10 - Building Maintenance & Repair	5,730.00	0.00	2,975.07	21.76	2,953.31	2,776.69	51.54
18 - Electricity	8,300.00	0.00	8,650.71	0.00	8,650.71	-350.71	104.23
19 - Fuel/Oil	8,310.00	0.00	7,130.75	0.00	7,130.75	1,179.25	85.81
35 - Operational Costs-CDD	258,633.00	0.00	342,167.84	0.00	342,167.84	-83,534.84	132.30
01 - Leachate	100,000.00	0.00	118,176.07	0.00	118,176.07	-18,176.07	118.18
03 - Analytical	26,000.00	0.00	31,140.72	0.00	31,140.72	-5,140.72	119.77

04 - Landfill Development	45,000.00	0.00	53,794.55	0.00	53,794.55	-8,794.55	119.54
05 - Hydrogeological Consultations	6,000.00	0.00	0.00	0.00	0.00	6,000.00	0.00
07 - Engineering Consultation	17,000.00	0.00	16,495.20	0.00	16,495.20	504.80	97.03
08 - Dozer Fuel/Maintenance	7,545.00	0.00	12,388.00	0.00	12,388.00	-4,843.00	164.19
09 - Construction Demo Diversion	17,678.00	0.00	22,443.46	0.00	22,443.46	-4,765.46	126.96
10 - Odor Control	0.00	0.00	424.19	0.00	424.19	-424.19	----
11 - OCB Maintenance & Repair	500.00	0.00	257.00	0.00	257.00	243.00	51.40
12 - Sheetrock Diversion	30,000.00	0.00	37,209.87	0.00	37,209.87	-7,209.87	124.03
14 - JQN Development	0.00	0.00	330.00	0.00	330.00	-330.00	----
15 - DEP Landfill Fee	7,100.00	0.00	4,574.15	0.00	4,574.15	2,525.85	64.42
16 - Fire Related Expenses-Landfill	0.00	0.00	43,760.79	0.00	43,760.79	-43,760.79	----
18 - Electricity	1,810.00	0.00	1,173.84	0.00	1,173.84	636.16	64.85

Mid Coast Solid

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Expense Summary Report

Accounts: E 1-01-01 - E 7-99-99

July to June

10/16/2020

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Account	Budget	Budget	----- Y T D -----		Net	Unexpended	Percent
	Original	Adjustments	Debits	Credits			
1 - General CONT'D							
40 - Debt Service - Principal	35,206.00	0.00	35,205.49	0.00	35,205.49	0.51	100.00
14 - Equipment Lease-5 Year	35,206.00	0.00	35,205.49	0.00	35,205.49	0.51	100.00
42 - Debt Service - Interest	2,364.00	0.00	2,364.07	0.00	2,364.07	-0.07	100.00
14 - Equipment Lease/Purchase	2,364.00	0.00	2,364.07	0.00	2,364.07	-0.07	100.00
45 - Capital Expenditures	129,000.00	0.00	55,804.87	0.00	55,804.87	73,195.13	43.26
04 - Triax Rolloff Trailer	70,000.00	0.00	0.00	0.00	0.00	70,000.00	0.00
19 - Loader	59,000.00	0.00	55,804.87	0.00	55,804.87	3,195.13	94.58
48 - Capital Reserves	111,000.00	0.00	123,389.65	0.00	123,389.65	-12,389.65	111.16
01 - Jacobs Quarry Closure Reserve	100,000.00	0.00	100,000.00	0.00	100,000.00	0.00	100.00
05 - Accrued Benefits	0.00	0.00	12,389.65	0.00	12,389.65	-12,389.65	----
08 - Bag Fee Stabilization	11,000.00	0.00	11,000.00	0.00	11,000.00	0.00	100.00
Final Totals	2,201,864.00	0.00	2,161,434.74	1,710.82	2,159,723.92	42,140.08	98.09

Mid Coast Solid
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Revenue Summary Report

10/16/2020

Accounts: R 1-01 - R 9-04

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July to June

Account	Budget Original	Budget Adjustments	Budget Net	----- Y T D -----			Uncollected Balance	Percent Collected
				Debits	Credits	Net		
1 - General	2,201,864.00	0.00	2,201,864.00	14,035.70	2,247,523.10	2,233,487.40	-31,623.40	101.44
01 - Pay Per Bag	475,000.00	0.00	475,000.00	3.00	506,669.84	506,666.84	-31,666.84	106.67
02 - Per Ton Fee	462,000.00	0.00	462,000.00	0.20	542,931.51	542,931.31	-80,931.31	117.52
03 - Scale Fee	1,000.00	0.00	1,000.00	0.00	1,220.00	1,220.00	-220.00	122.00
04 - Miscellaneous Income	2,000.00	0.00	2,000.00	0.00	3,740.88	3,740.88	-1,740.88	187.04
05 - Demo Wood Fee	1,500.00	0.00	1,500.00	0.00	996.10	996.10	503.90	66.41
06 - Sheetrock	30,000.00	0.00	30,000.00	0.00	28,024.71	28,024.71	1,975.29	93.42
07 - Baled Sales	50,000.00	0.00	50,000.00	0.00	22,976.18	22,976.18	27,023.82	45.95
09 - Recyclable Metal Disposal	50,000.00	0.00	50,000.00	0.00	47,215.05	47,215.05	2,784.95	94.43
10 - Bottle Returns	12,000.00	0.00	12,000.00	0.00	11,470.53	11,470.53	529.47	95.59
11 - UHW	5,500.00	0.00	5,500.00	0.00	5,520.14	5,520.14	-20.14	100.37
12 - Valve & Freon Removal	5,200.00	0.00	5,200.00	0.00	5,918.60	5,918.60	-718.60	113.82
14 - HHW Day - Unit Fees	1,500.00	0.00	1,500.00	0.00	2,310.60	2,310.60	-810.60	154.04
17 - 4 Town Demo Debris	253,000.00	0.00	253,000.00	197.00	267,229.28	267,032.28	-14,032.28	105.55
18 - Regional Demo Debris	85,000.00	0.00	85,000.00	64.00	89,034.80	88,970.80	-3,970.80	104.67
19 - Brush Disposal	25,000.00	0.00	25,000.00	0.00	32,721.27	32,721.27	-7,721.27	130.89
20 - Green Chip Sales	10,000.00	0.00	10,000.00	0.00	6,031.25	6,031.25	3,968.75	60.31
61 - Interest Income	5,000.00	0.00	5,000.00	0.00	4,771.99	4,771.99	228.01	95.44
63 - Use of Unassigned Fund Balance	45,000.00	0.00	45,000.00	0.00	45,000.00	45,000.00	0.00	100.00
68 - Use of Equip Replacement Fund	129,000.00	0.00	129,000.00	0.00	55,804.87	55,804.87	73,195.13	43.26
91 - Camden Assessment	235,150.00	0.00	235,150.00	0.00	235,150.00	235,150.00	0.00	100.00
92 - Rockport Assessment	170,915.00	0.00	170,915.00	0.00	170,915.00	170,915.00	0.00	100.00
93 - Lincolnville Assessment	93,013.00	0.00	93,013.00	0.00	93,013.00	93,013.00	0.00	100.00
94 - Hope Assessment	55,086.00	0.00	55,086.00	13,771.50	68,857.50	55,086.00	0.00	100.00
Final Totals	2,201,864.00	0.00	2,201,864.00	14,035.70	2,247,523.10	2,233,487.40	-31,623.40	101.44

MID-COAST SOLID WASTE CORPORATION
DRAFT BUDGETARY COMPARISON SCHEDULE
GOVERNMENTAL ACTIVITIES - CASH BASIS
FOR THE YEAR ENDED JUNE 30, 2020

	Budget	Actual	Variance
REVENUES:			
Town Assessments	\$ 554,164	\$ 554,164	\$ -
Tipping Fees	462,000	542,931	80,931
Scale Fees	1,000	1,220	220
Salvage Fees	528,700	446,064	(82,636)
Pay Per Bag Fees	475,000	506,667	31,667
Interest Income	5,000	6,073	1,073
Miscellaneous	2,000	3,741	1,741
Total Revenues	\$ 2,027,864	\$ 2,060,860	\$ 32,996
EXPENDITURES:			
OPERATING EXPENSES:			
General Administration	\$ 192,269	\$ 205,694	\$ (13,425)
Operations - Wages	401,101	365,414	35,687
Employee Benefits and Insurance	324,743	249,865	74,878
Insurance	17,682	17,327	355
Facility	41,520	76,874	(35,354)
Operational Costs - MSW	618,683	627,673	(8,990)
Recycling	5,600	68,400	1,357
Operational Costs - CDL	58,530	342,100	(83,535)
Debt Service	37,570	37,570	0
	\$ 1,961,864	\$ 1,990,890	\$ (29,026)
CAPITAL APPROPRIATIONS AND CONTINGENCY:			
Capital Expenditures	\$ 129,000	\$ 55,805	\$ 73,195
Contingency			-
	\$ 129,000	\$ 55,805	\$ 73,195
Total Expenditures	\$ 2,090,864	\$ 2,046,695	\$ 44,169
Excess Revenues Over (Under) Expenditures	\$ (63,000)	\$ 14,165	\$ 77,165
Other Financing Sources and Uses:			
Transfers In	\$ 129,000	\$ 55,805	\$ (73,195)
Transfers Out	(111,000)	(111,000)	-
Lease Proceeds	-	7,583	(7,583)
Total Other Financing Sources and Uses	\$ 18,000	\$ (47,612)	\$ (80,778)
Excess Revenues Over (Under) Expenditures and Other Financing Sources and Uses	\$ (45,000)	\$ (33,447)	\$ (3,613)
Unassigned Fund Balance, July 1	45,000	379,770	334,770
Unassigned Fund Balance, June 30	\$ -	\$ 346,323	\$ 346,323

Revenue Summary Report

Account	Budget Original	Budget Adjustments	Budget Net	----- Y T D -----		Net	Uncollected Balance	Percent Collected
				Debits	Credits			
1 - General	2,237,700.00	0.00	2,237,700.00	0.00	1,219,158.73	1,219,158.73	1,018,541.27	54.48
01 - Pay Per Bag	475,000.00	0.00	475,000.00	0.00	253,687.36	253,687.36	221,312.64	53.41
02 - Per Ton Fee	471,240.00	0.00	471,240.00	0.00	227,086.33	227,086.33	244,153.67	48.19
03 - Scale Fee	1,000.00	0.00	1,000.00	0.00	630.22	630.22	369.78	63.02
04 - Miscellaneous Income	2,800.00	0.00	2,800.00	0.00	4,288.79	4,288.79	-1,488.79	153.17
06 - Sheetrock	30,000.00	0.00	30,000.00	0.00	13,021.87	13,021.87	16,978.13	43.41
07 - Baled Sales	40,000.00	0.00	40,000.00	0.00	23,347.36	23,347.36	16,652.64	58.37
09 - Recyclable Metal Disposal	52,250.00	0.00	52,250.00	0.00	27,380.50	27,380.50	24,869.50	52.40
10 - Bottle Returns	15,000.00	0.00	15,000.00	0.00	4,670.93	4,670.93	10,329.07	31.14
11 - UHW	5,000.00	0.00	5,000.00	0.00	3,104.91	3,104.91	1,895.09	62.10
12 - Valve & Freon Removal	6,000.00	0.00	6,000.00	0.00	3,196.00	3,196.00	2,804.00	53.27
14 - HHW Day - Unit Fees	1,500.00	0.00	1,500.00	0.00	0.00	0.00	1,500.00	0.00
17 - 4 Town Demo Debris	264,385.00	0.00	264,385.00	0.00	142,357.18	142,357.18	122,027.82	53.84
18 - Regional Demo Debris	88,825.00	0.00	88,825.00	0.00	47,451.99	47,451.99	41,373.01	53.42
19 - Brush Disposal	26,125.00	0.00	26,125.00	0.00	14,522.38	14,522.38	11,602.62	55.59
20 - Green Chip Sales	11,000.00	0.00	11,000.00	0.00	4,768.22	4,768.22	6,231.78	43.35
61 - Interest Income	5,000.00	0.00	5,000.00	0.00	1,548.69	1,548.69	3,451.31	30.97
63 - Use of Unassigned Fund Balance	35,000.00	0.00	35,000.00	0.00	35,000.00	35,000.00	0.00	100.00
68 - Use of Equip Replacement Fund	63,000.00	0.00	63,000.00	0.00	63,000.00	63,000.00	0.00	100.00
71 - Use of Bag Fee Stbliztn Fund	40,617.00	0.00	40,617.00	0.00	40,617.00	40,617.00	0.00	100.00
72 - Use of Facility Imp. Reserve	12,000.00	0.00	12,000.00	0.00	0.00	0.00	12,000.00	0.00
76 - Use of Accrued Liability Reser	27,000.00	0.00	27,000.00	0.00	27,000.00	27,000.00	0.00	100.00
91 - Camden Assessment	242,150.00	0.00	242,150.00	0.00	121,075.00	121,075.00	121,075.00	50.00
92 - Rockport Assessment	169,184.00	0.00	169,184.00	0.00	84,592.00	84,592.00	84,592.00	50.00
93 - Lincolnville Assessment	96,781.00	0.00	96,781.00	0.00	48,390.50	48,390.50	48,390.50	50.00
94 - Hope Assessment	56,843.00	0.00	56,843.00	0.00	28,421.50	28,421.50	28,421.50	50.00
Final Totals	2,237,700.00	0.00	2,237,700.00	0.00	1,219,158.73	1,219,158.73	1,018,541.27	54.48

Expense Summary Report

Account	Budget	Budget	----- Y T D -----		Net	Unexpended	Percent
	Original	Adjustments	Debits	Credits			
1 - General	2,237,700.00	0.00	877,104.97	10.00	877,094.97	1,360,605.03	39.20
01 - General Administration	219,366.00	0.00	85,794.98	0.00	85,794.98	133,571.02	39.11
01 - Manager	80,325.00	0.00	44,014.80	0.00	44,014.80	36,310.20	54.80
03 - Admin Asst	43,684.00	0.00	19,980.00	0.00	19,980.00	23,704.00	45.74
04 - Contract Bookkeeping	28,000.00	0.00	6,250.00	0.00	6,250.00	21,750.00	22.32
06 - Community Committee Projects	6,000.00	0.00	0.00	0.00	0.00	6,000.00	0.00
10 - Office Supplies & Equipment	6,700.00	0.00	2,770.87	0.00	2,770.87	3,929.13	41.36
11 - Software License & Support	10,000.00	0.00	2,205.16	0.00	2,205.16	7,794.84	22.05
12 - General Legal	16,000.00	0.00	0.00	0.00	0.00	16,000.00	0.00
16 - Audit	8,500.00	0.00	500.00	0.00	500.00	8,000.00	5.88
17 - Communications	5,000.00	0.00	1,726.04	0.00	1,726.04	3,273.96	34.52
18 - Seminar & Training Expense	2,100.00	0.00	601.42	0.00	601.42	1,498.58	28.64
19 - Safety Training & Equipment	5,000.00	0.00	3,847.47	0.00	3,847.47	1,152.53	76.95
20 - Dues	3,678.00	0.00	3,899.22	0.00	3,899.22	-221.22	106.01
21 - In Lieu of Taxes/Payment	4,379.00	0.00	0.00	0.00	0.00	4,379.00	0.00
05 - Operations - Wages	410,000.00	0.00	173,392.98	0.00	173,392.98	236,607.02	42.29
02 - Full Time Labor	345,000.00	0.00	116,205.23	0.00	116,205.23	228,794.77	33.68
03 - Part Time Labor	62,000.00	0.00	54,402.75	0.00	54,402.75	7,597.25	87.75
04 - Overtime	3,000.00	0.00	2,785.00	0.00	2,785.00	215.00	92.83
10 - Employee Benefits & Insurance	317,463.00	0.00	109,598.24	0.00	109,598.24	207,864.76	34.52
01 - Health Insurance	188,500.00	0.00	65,230.25	0.00	65,230.25	123,269.75	34.60
02 - FICA	41,330.00	0.00	15,656.83	0.00	15,656.83	25,673.17	37.88
03 - Unemployment	1,000.00	0.00	228.56	0.00	228.56	771.44	22.86
04 - Workers Compensation	38,025.00	0.00	10,745.70	0.00	10,745.70	27,279.30	28.26
05 - ICMA Retirement	23,176.00	0.00	7,972.96	0.00	7,972.96	15,203.04	34.40
06 - Income Protection	4,532.00	0.00	1,455.22	0.00	1,455.22	3,076.78	32.11
07 - Clothing	6,500.00	0.00	1,183.72	0.00	1,183.72	5,316.28	18.21
08 - Health Insurance Buyout	14,400.00	0.00	7,125.00	0.00	7,125.00	7,275.00	49.48
15 - Insurance	18,000.00	0.00	8,696.00	0.00	8,696.00	9,304.00	48.31
01 - Public Official Liability/Prop	18,000.00	0.00	8,696.00	0.00	8,696.00	9,304.00	48.31
20 - Facility	54,080.00	0.00	24,285.69	10.00	24,275.69	29,804.31	44.89
01 - Utilities	13,000.00	0.00	3,521.01	0.00	3,521.01	9,478.99	27.08
05 - Station Maintenance	19,880.00	0.00	14,285.11	10.00	14,275.11	5,604.89	71.81
07 - Communication - on site	200.00	0.00	22.18	0.00	22.18	177.82	11.09
08 - Portable Toilet Service	1,000.00	0.00	400.00	0.00	400.00	600.00	40.00
10 - Equipment Maintenance & Fuel	2,500.00	0.00	2,359.08	0.00	2,359.08	140.92	94.36
14 - Break/Rest Supplies	2,500.00	0.00	767.57	0.00	767.57	1,732.43	30.70
15 - Traffic Control/Replace Signs	6,500.00	0.00	1,460.74	0.00	1,460.74	5,039.26	22.47

Expense Summary Report

Account	Budget	Budget	----- Y T D -----		Net	Unexpended Balance	Percent Spent
	Original	Adjustments	Debits	Credits			
1 - General CONT'D							
19 - Steel & Fabrication	8,500.00	0.00	1,470.00	0.00	1,470.00	7,030.00	17.29
25 - Operational Costs-MSW	675,750.00	0.00	250,552.35	0.00	250,552.35	425,197.65	37.08
05 - Equipment Maintenance/Supplies	14,000.00	0.00	8,405.11	0.00	8,405.11	5,594.89	60.04
07 - Compost Pilot	2,000.00	0.00	0.00	0.00	0.00	2,000.00	0.00
08 - Waste Oil	700.00	0.00	0.00	0.00	0.00	700.00	0.00
10 - Purchase of Bags	50,600.00	0.00	26,284.00	0.00	26,284.00	24,316.00	51.94
12 - Universal Household Waste	1,000.00	0.00	220.29	0.00	220.29	779.71	22.03
13 - HHW Day Cost	6,000.00	0.00	0.00	0.00	0.00	6,000.00	0.00
14 - Roll-off Truck Maint/Repair	5,000.00	0.00	2,538.33	0.00	2,538.33	2,461.67	50.77
15 - Scale	2,000.00	0.00	289.79	0.00	289.79	1,710.21	14.49
16 - Hauling to ecomaine	230,250.00	0.00	79,414.54	0.00	79,414.54	150,835.46	34.49
17 - Tipping at ecomaine	358,200.00	0.00	131,276.30	0.00	131,276.30	226,923.70	36.65
18 - Electricity	6,000.00	0.00	2,123.99	0.00	2,123.99	3,876.01	35.40
30 - Recycling	100,397.00	0.00	48,273.94	0.00	48,273.94	52,123.06	48.08
02 - Recycle Metal Transportation	28,800.00	0.00	14,495.00	0.00	14,495.00	14,305.00	50.33
06 - Sales Expense	6,000.00	0.00	3,771.99	0.00	3,771.99	2,228.01	62.87
07 - Freon Removal	4,100.00	0.00	2,535.00	0.00	2,535.00	1,565.00	61.83
08 - Recycling Supplies	5,482.00	0.00	4,269.67	0.00	4,269.67	1,212.33	77.89
09 - Equipment Maintenance & Repair	18,500.00	0.00	12,601.13	0.00	12,601.13	5,898.87	68.11
10 - Building Maintenance & Repair	19,650.00	0.00	5,800.00	0.00	5,800.00	13,850.00	29.52
18 - Electricity	9,500.00	0.00	2,914.45	0.00	2,914.45	6,585.55	30.68
19 - Fuel/Oil	8,365.00	0.00	1,886.70	0.00	1,886.70	6,478.30	22.55
35 - Operational Costs-CDD	280,075.00	0.00	138,941.23	0.00	138,941.23	141,133.77	49.61
01 - Leachate	116,000.00	0.00	65,838.64	0.00	65,838.64	50,161.36	56.76
03 - Analytical	29,675.00	0.00	14,367.50	0.00	14,367.50	15,307.50	48.42
04 - Landfill Development	45,000.00	0.00	24,976.22	0.00	24,976.22	20,023.78	55.50
05 - Hydrogeological Consultations	6,000.00	0.00	0.00	0.00	0.00	6,000.00	0.00
07 - Engineering Consultation	17,000.00	0.00	6,455.40	0.00	6,455.40	10,544.60	37.97
08 - Dozer Fuel/Maintenance	8,000.00	0.00	2,961.65	0.00	2,961.65	5,038.35	37.02
09 - Construction Demo Diversion	18,000.00	0.00	6,880.32	0.00	6,880.32	11,119.68	38.22
11 - OCB Maintenance & Repair	500.00	0.00	402.00	0.00	402.00	98.00	80.40
12 - Sheetrock Diversion	30,000.00	0.00	15,391.20	0.00	15,391.20	14,608.80	51.30
15 - DEP Landfill Fee	8,000.00	0.00	1,291.65	0.00	1,291.65	6,708.35	16.15
18 - Electricity	1,900.00	0.00	376.65	0.00	376.65	1,523.35	19.82
40 - Debt Service - Principal	35,972.00	0.00	35,972.26	0.00	35,972.26	-0.26	100.00
14 - Equipment Lease-5 Year	35,972.00	0.00	35,972.26	0.00	35,972.26	-0.26	100.00
42 - Debt Service - Interest	1,597.00	0.00	1,597.30	0.00	1,597.30	-0.30	100.02

Expense Summary Report

Account	Budget	Budget	----- Y T D -----		Net	Unexpended	Percent	
	Original	Adjustments	Debits	Credits				Balance
1 - General CONT'D								
14 - Equipment Lease/Purchase	1,597.00	0.00	1,597.30	0.00	1,597.30	-0.30	100.02	
45 - Capital Expenditures	25,000.00	0.00	0.00	0.00	0.00	25,000.00	0.00	
18 - MSW Compactor Control Bldg	25,000.00	0.00	0.00	0.00	0.00	25,000.00	0.00	
48 - Capital Reserves	100,000.00	0.00	0.00	0.00	0.00	100,000.00	0.00	
01 - Jacobs Quarry Closure Reserve	100,000.00	0.00	0.00	0.00	0.00	100,000.00	0.00	
Final Totals	2,237,700.00	0.00	877,104.97	10.00	877,094.97	1,360,605.03	39.20	

Mid-Coast Solid Waste Corporation
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	Current	1 - 30	31 - 60	61 - 90	> 90	TOTAL
2021 COMMERCIALTRASH ROCKPORT	147.20	182.30	219.80	35.20	224.40	808.90
91 ELM LLC	0.00	0.00	0.00	-372.50	0.00	-372.50
AHP CAMDEN LLC	37.60	35.00	0.00	0.00	0.00	72.60
ALDEMERE FARMS	550.60	10.00	0.00	0.00	0.00	560.60
ALFORD LAKE CAMP	163.00	20.00	183.80	0.00	0.00	366.80
AMERICAN DREAM COMPANY	0.00	5.72	0.00	0.00	0.00	5.72
AMES LANDSCAPE	0.00	0.00	41.20	0.00	4.24	45.44
ANDREW EAST CONSTRUCTION	25.60	0.66	25.00	20.00	0.00	71.26
ANTHONY SIMAITIS MASONRY	940.80	407.40	0.00	0.00	0.00	1,348.20
ARTISAN BOATWORKS	0.00	0.00	0.00	0.01	0.07	0.08
ASHWOOD WALDOF SCHOOL, ASHWOOD	0.00	0.00	-21.00	0.00	0.00	-21.00
BAY VIEW REAL ESTATE	55.50	71.00	40.00	0.00	0.00	166.50
BAYVIEW MANAGEMENT	162.10	5.00	0.00	0.00	0.00	167.10
BEAUCHAMP PROPERTIES LLC	28.60	0.00	0.00	0.00	0.00	28.60
BELL CHRISTEN STONE	13.65	20.80	0.00	0.00	0.00	34.45
BENNERS TREE SERVICE	0.00	0.00	0.00	0.00	-80.49	-80.49
BLEMASTER & COHN INC	0.00	748.47	648.00	1,870.07	0.00	3,266.54
BOWMAN WOODWORKING LLC	29.40	0.00	0.00	0.00	0.00	29.40
BRODIS BUILDERS	48.00	0.00	0.00	0.00	0.00	48.00
BROOKSIDE PLUMBING	0.00	0.00	0.00	0.00	-30.50	-30.50
BURGESS & BURGESS CONSTRUCTION	540.40	0.00	0.00	0.00	0.00	540.40
CAMDEN LIBRARY	1.00	0.00	0.00	0.00	0.00	1.00
CAMDEN GLASS COMPANY	0.00	224.00	0.00	0.00	0.00	224.00
CAMDEN OPERA HOUSE	30.00	0.00	0.00	0.00	0.00	30.00
CAMDEN PUBLIC WORKS	545.40	865.00	272.00	0.00	0.00	1,682.40
CAMDEN REAL ESTATE	61.80	2.00	0.00	0.00	0.00	63.80
CAMDEN RIVER HOUSE HOTEL	39.80	0.00	0.00	0.00	0.00	39.80
CAMDEN SNOW BOWL	30.60	0.00	0.00	0.00	0.00	30.60
CAMDEN WASTE WATER	0.00	0.00	4.00	0.00	4.40	8.40
CAUTELA EXCAVATION LANDSCAPE	0.00	130.17	38.38	46.54	93.29	308.38
CENTER FOR FURNITURE	171.90	21.00	0.00	0.00	0.00	192.90
COASTAL BAY BULDERS	30.00	5.00	0.00	0.00	0.00	35.00
COMPLETE PROPERTY SOLUTIONS	34.40	72.40	30.40	0.00	0.00	137.20
CONSIDER IT CARPENTRY	465.10	31.50	0.00	0.00	0.00	496.60
COUNTRY-WAY CARPENTRY	346.00	63.00	0.00	0.00	0.00	409.00
COUNTRY INN ROCKPORT	107.40	153.50	0.00	0.00	0.00	260.90
CTCA LLC	2.00	50.00	0.00	0.00	0.00	52.00
CUSTOM HOME BUILDING	55.00	0.00	0.00	0.00	0.00	55.00
DAGGETT BUILDERS	258.90	316.40	0.00	0.00	0.00	575.30
DEAN PROPERTY SERVICES	0.00	0.66	261.60	0.00	0.00	262.26
DOWNEAST HOMES	168.40	144.40	0.00	0.00	0.00	312.80
EBS BUILDERSCAMDEN	4,000.00	0.00	0.00	0.00	0.00	4,000.00
FARLEY INC	0.00	0.00	0.00	0.00	33.82	33.82
FERRAILO CONSTRUCTION	90.00	0.00	0.00	0.00	0.00	90.00

Mid-Coast Solid Waste Corporation A/R Aging Summary

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FIRST CONGREGATIONAL CHURCH	0.00	2.00	0.00	0.00	0.00	2.00
FITZY LLC	0.00	112.60	35.00	0.00	0.00	147.60
FLOOR MAGIC SEPTEMBER 12TH INC.	0.00	25.77	86.80	0.00	0.00	112.57
FORD ENTERPRISES LLC	228.00	0.00	0.00	0.00	0.00	228.00
FRENCH & BRAWN	1,500.00	1,000.00	508.14	500.00	0.00	3,508.14
FROST & BRYANT	0.00	58.21	141.20	26.43	9.80	235.64
GEE LANDSCAPING	12.00	69.30	0.00	0.00	0.00	81.30
GUITE PROPERTY	244.80	96.00	0.00	0.00	0.00	340.80
HANNAFORD BROTHERS	19,000.00	9,000.00	0.00	0.00	0.00	28,000.00
HARBOR BUILDERS	126.20	0.00	0.00	0.00	0.00	126.20
HARLEY COMPANY	217.00	52.20	0.00	0.00	0.00	269.20
HEAL'S RUBBISH REMOVAL	26,870.40	6,840.00	0.00	0.00	0.00	33,710.40
HEAL DEMO REMOVAL	3,075.80	0.00	0.00	0.00	0.00	3,075.80
HEARTWOOD CARPENTRY	333.20	30.00	0.00	0.00	0.00	363.20
HEDSTROM ELECTRIC	0.00	19.80	0.00	0.00	0.00	19.80
HERITAGE BUILDERS	228.70	44.00	0.00	0.00	0.00	272.70
HERITAGE CARETAKING	0.00	31.01	14.70	5.00	0.00	50.71
HIGHLAND PARK APTS	0.00	10.00	0.00	0.00	0.00	10.00
HILT MASONRY	40.00	0.00	0.00	0.00	0.00	40.00
HOLGERSON, INC.	44.80	24.40	0.00	0.00	0.00	69.20
HOOPER MASONRY INC	0.00	0.00	0.00	-73.40	0.00	-73.40
HOPKINS LANDSCAPING	0.00	49.60	0.00	0.00	0.00	49.60
HORCH ROOFING	108.00	0.00	0.00	0.00	0.00	108.00
Hospitality House/Knox County Coalition	56.50	0.00	0.00	0.00	0.00	56.50
IMY LANDSCAPING	224.80	67.40	322.77	243.10	0.00	858.07
IRV'S DRYWALL	2,103.77	637.80	0.00	0.00	0.00	2,741.57
JACKSON LANDSCAPE SERVICES	0.00	72.80	0.00	0.00	0.00	72.80
JAKE BARBOUR, INC.	90.00	0.00	0.00	0.00	0.00	90.00
JASON BURGESS	61.10	0.00	0.00	0.00	0.00	61.10
JED PATTEN TRASH REMOVAL	3,158.40	416.35	0.00	0.00	0.00	3,574.75
JOHN KELLY PAINTING, INC.	63.50	0.00	0.00	0.00	6.49	69.99
K.DaneH.LLC	0.00	125.71	316.20	602.00	0.00	1,043.91
KATHERYN MCKAY GARDENS	0.00	71.55	117.87	156.34	150.21	495.97
KNOWLTON MOVING & STORAGE	0.00	142.00	0.00	0.00	0.00	142.00
KNOX MILL EAST ASSOC	0.00	16.50	0.00	0.00	0.00	16.50
LANDMARK CONSTRUCTION	0.00	174.00	0.00	0.00	0.00	174.00
LAUKKA CONSTRUCTION	11.00	0.00	0.00	0.00	0.00	11.00
LIMOGES CARPENTRY	499.25	682.90	215.90	0.00	0.00	1,398.05
LORRAINE CONSTRUCTION	40.60	6.58	57.61	79.10	0.00	183.89
MACCOOLE CONSTRUCTION	28.50	17.50	7.50	0.00	0.00	53.50
MAHOGANY	15.00	5.00	0.00	0.00	0.00	20.00
MAINE COAST CONSTRUCTION	532.30	299.10	0.00	0.00	0.00	831.40
MAINE SPORT	0.00	16.80	11.20	0.00	0.00	28.00
MAINE STATE FERRY SERVICE	106.40	0.00	500.00	0.00	0.00	606.40
MAPLE KNOLL BUILDERS	0.00	0.00	0.00	0.00	6.18	6.18

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MARDENS LAWN & GARDEN CARE, LLC	7.80	233.40	29.40	4.93	0.00	275.53
MAXWELL & MICHAEL MACCOOLE	184.10	21.50	0.00	0.00	0.00	205.60
MAYNARD TOLMAN INC.	25.00	0.00	0.00	0.00	0.00	25.00
McCORMICK & ASSOCIATES	617.40	581.00	0.00	0.00	0.00	1,198.40
MCINTYRE BUILDERS	16.80	0.00	0.00	0.00	0.00	16.80
MCKENZIE BRUCE	0.00	30.00	0.00	0.00	0.00	30.00
MCWILLIAMS JESSE	25.00	13.53	45.20	10.00	0.00	93.73
MEG MARKET	1,500.00	1,500.00	0.00	0.00	0.00	3,000.00
MEGUNTICOOK MANAGEMENT	0.00	-27.20	0.00	-44.90	0.00	-72.10
MICHELLE BIANCHI	30.00	133.70	0.00	0.00	0.00	163.70
MIDCOAST SITE DEVELOPMENT	22.40	341.20	0.00	0.00	0.00	363.60
MILL STREET COMPANY LLC	559.40	56.00	0.00	0.00	0.00	615.40
MRS CHARLES CAWLEY	79.10	4.80	0.00	0.00	0.00	83.90
NASH PLUMBING	37.20	2.00	4.00	0.00	0.00	43.20
NEW LEAF CONSTRUCTION	0.00	149.47	273.10	98.00	0.00	520.57
NORTH ATLANTIC PAINTING COMPANY	15.00	0.00	0.00	-64.80	0.00	-49.80
NUDAY SERIA	0.00	9.14	0.19	9.60	0.00	18.93
O.B. & SONS, INC.	46.80	15.40	0.00	0.00	0.00	62.20
OBER & BARRETT BUILDERS	170.40	50.90	0.00	0.00	0.00	221.30
OMNI CONSTRUCTION	28.70	0.00	0.00	0.00	0.00	28.70
ONE STOP BUILDERS	93.60	113.40	0.00	0.00	0.00	207.00
OPTIMUM GLASS	148.40	17.09	0.18	0.00	6.30	171.97
P.G. WILLEY & CO.	66.80	0.00	0.00	0.00	0.00	66.80
PENOBSCOT BAY Y.M.C.A.	0.00	10.50	0.00	0.00	0.00	10.50
PENOBSCOT COMPANY	137.20	0.00	0.00	0.00	0.00	137.20
PHI HOME DESIGNS, LLC	130.00	137.00	0.00	0.00	0.00	267.00
PINE GROVE COTTAGES	40.00	0.00	0.00	0.00	0.00	40.00
PORT HARBOR MARINE, INC.	108.60	0.00	0.00	0.00	0.00	108.60
POTTER BUILDING COMPANY	50.20	0.00	0.00	0.00	0.00	50.20
QUARRY HILL	5.00	36.90	0.00	0.00	0.00	41.90
R.A. LANE CONSTRUCTION	10.60	7.00	0.00	0.00	0.00	17.60
RANDY FROST	61.70	65.80	0.00	0.00	0.00	127.50
RANKIN'S INC.	1,500.00	500.00	0.00	0.00	0.00	2,000.00
Ray Lemieux	0.00	0.20	10.50	0.00	0.00	10.70
RAYS CONSTRUCTION	45.60	169.20	0.00	0.00	0.00	214.80
RENEWAL ARBORICULTURE	0.00	18.42	83.48	0.00	0.00	101.90
RHINO SERVICES, LLC	384.30	0.00	0.00	0.00	0.00	384.30
RICHARD LERMOND	170.80	24.40	0.00	0.00	0.00	195.20
ROCKPORT GRANITE	0.00	20.00	10.00	0.00	0.00	30.00
ROCKPORT LANDSCAPE & DESIGN	0.00	102.60	0.00	0.00	0.00	102.60
ROCKPORT MARINE, INC.	63.60	0.00	0.00	0.00	0.00	63.60
ROCKPORT POST & BEAM	58.50	11.60	0.00	0.00	0.00	70.10
ROCKPORT PUBLIC WORKS	74.40	0.00	0.00	0.00	0.00	74.40
ROCKPORT STEEL INC	28.00	0.00	0.00	0.00	0.00	28.00
RUBENSTEIN ELECTRIC, INC.	198.50	5.00	0.00	0.00	0.00	203.50

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RYAN FISHER	0.00	0.93	7.50	22.00	0.00	30.43
SAD #28 and FIVE TOWN CSD	140.60	180.30	180.20	0.00	0.00	501.10
SAMOSET RESORT	0.00	1,025.60	0.00	0.00	0.00	1,025.60
SAMOSET TIMESHARE	196.80	0.00	0.00	0.00	0.00	196.80
SCRAPDOGS COMMUNITY COMPOST	5.00	0.00	0.00	0.00	0.00	5.00
SEABORN BUILDERS	0.00	20.00	25.00	0.00	0.00	45.00
SEACOAST PLUMBING	0.00	0.00	0.00	0.00	-73.64	-73.64
SMALL IS BEAUTIFUL	0.00	29.40	0.00	0.00	0.00	29.40
SPOT ON BUILDERS	90.20	0.00	0.00	0.00	0.00	90.20
STANCIOFF BUILDING & DESIGN	0.00	-1.60	0.00	0.00	0.00	-1.60
STEPHEN WICKENDEN	0.00	0.00	3.50	0.00	0.00	3.50
STRONG YOUNG MEN	305.70	0.00	0.00	0.00	0.00	305.70
SUKEFORTH BUILDERS, INC.	222.80	99.40	0.00	0.00	0.00	322.20
SUPERIOR RESTORATION	968.10	323.60	0.00	0.00	0.00	1,291.70
TANGLEWOOD 4-H CAMP	26.00	119.40	0.00	0.00	0.00	145.40
TERRA OPTIMA	0.00	0.00	0.00	0.00	-0.08	-0.08
THOMAS BLAND BUILDER	206.60	0.00	0.00	0.00	0.00	206.60
TOWN OF CAMDEN	0.00	500.00	14.40	0.00	0.00	514.40
TOWN OF LINCOLNVILLE	51.20	0.00	0.00	0.00	0.00	51.20
TOWN OF ROCKPORT	2,600.00	0.00	0.00	0.00	0.00	2,600.00
TREEKEEPERS, LLC	428.80	188.00	0.00	0.00	0.00	616.80
UHLL BUILDERS, INC.	0.00	1.09	63.00	0.00	1.71	65.80
VIKING INC	20.00	10.00	0.00	0.00	0.00	30.00
VILLAGE BUILDERS&REMODELING	87.40	138.60	142.47	208.50	0.00	576.97
VISION BUILDERS	30.00	0.08	0.00	2.95	0.00	33.03
WALK-IN	0.00	0.00	0.00	0.00	61.40	61.40
WALK IN I	0.00	0.00	135.00	0.00	0.00	135.00
WESTERN AUTO	500.00	0.00	0.00	0.00	0.00	500.00
WILLIAM BEHRENS	0.00	5.00	10.00	0.00	0.00	15.00
WJR CARPENTRY	0.00	127.63	372.40	0.00	0.00	500.03
TOTAL	80,820.27	30,923.64	5,487.59	3,384.17	417.60	121,033.27